

# Transit Asset Management Plan



**Transit Management of Volusia County, Inc. (dba Votran)**

**950 Big Tree Road  
South Daytona, FL 32119**

**Updated: October 2020**

## Table of Contents

<b>1.0</b>	<b>INTRODUCTION</b>	<b>1-1</b>
1.1	OBJECTIVES	1-2
1.2	VOTRAN SYSTEM OVERVIEW	1-3
1.3	ASSET MANAGEMENT PLAN REQUIREMENTS	1-4
<b>2.0</b>	<b>ASSET INVENTORY AND REPLACEMENT COST</b>	<b>2-1</b>
2.1	ANALYSIS ASSUMPTIONS	2-1
2.2	ASSESSMENT AND MEASUREMENT ASSUMPTIONS	2-1
2.2.1	<i>Facilities and Furniture, Fixtures and Equipment</i>	2-2
2.2.2	<i>Rolling Stock</i>	2-2
2.3	INVENTORY AND REPLACEMENT COSTS	2-3
<b>3.0</b>	<b>STATE OF GOOD REPAIR APPROACH</b>	<b>3-1</b>
3.1	INTRODUCTION	3-1
3.2	SPECIFIC SGR OBJECTIVES AND METHODS	3-2
3.3	ASSET INVENTORY AND CONDITION DETERMINATION	3-4
3.4	PERFORMANCE MEASURES	3-5
3.4.1	<i>Funding Sources</i>	3-6
3.4.2	<i>Investment Strategies and Funds Allocation</i>	3-7
3.5	ASSET MANAGEMENT PROCESS ENHANCEMENTS	3-7



## Appendices

### Votran TAM Targets and Inventory Summary

<b>Appendix A</b>	Asset Register
<b>Appendix B1.1</b>	Revenue Vehicle (Rolling Stock) Condition Data (BU)
<b>Appendix B1.2</b>	Revenue Vehicle (Rolling Stock) Condition Data (CU & MV-1)
<b>Appendix B2</b>	Equipment Assets
<b>Appendix B3.1</b>	Facilities Assets (950 Big Tree Road)
<b>Appendix B3.2</b>	Facilities Assets (1344 Tractor Way)
<b>Appendix B3.3</b>	Facilities Assets (207 Mary McLeod Bethune Blvd)
<b>Appendix B3.4</b>	Facilities Assets (701 Earl St)
<b>Appendix B3.5</b>	Facilities Assets (Passenger Facilities/Bus Shelters)
<b>Appendix C</b>	Proposed Invested Project List
<b>Appendix D</b>	Fleet Replacement Module Output



## 1.0 INTRODUCTION

Votran is the recipient of federal funds granted from the US Department of Transportation through the Federal Transit Administration (FTA). In receiving these funds, Votran is obligated to undertake various actions as directed by FTA.

Federal legislation enacted in 2012 included the program for funding transit systems and highways, termed Moving Ahead for Progress in the 21<sup>st</sup> Century (MAP-21). The provisions of MAP-21 include requirements for sound transit asset management, performance expectations and increased accountability. One such new requirement in process is the development and maintenance of a Transit Asset Management Plan (TAM). In anticipation of this requirement becoming mandatory, Votran prepared this TAM, in advance of the expected FTA directive. The first version of this document was finalized for Votran in March 2016.

In July 2016 the FTA published the final rule [49 CFR § 625.45 (b)(1)]. This document is being shared with the TPO in September 2018, thereby meeting the deadline of October 2, 2018. The plan must be uploaded in National Transit Database annual report cycle in January 2019.

Votran is a Tier II agency, operating less than 100 fixed route vehicles. The FTA template for supplying the required reporting data tables and forms are shown as appendix items. The data will be updated periodically to reflect changes in the asset status. Votran TAM targets are on the first page of the first appendix.

Through asset management, FTA stated, “transit agencies can more effectively use available funds to improve the physical condition and performance of their system. This, in turn, has the potential to increase ridership” (U.S. Department of Transportation, Federal Transit Administration, *Asset Management Guide: Focusing on the Management of Our Transit Investments*, October 2012, FTA Report No. 0027. In addition, FTA cited the following business benefits associated with improved asset management practices:



Table 1. Transit Asset Management Benefits

Business Benefits	Asset Management Approach
Customer service improvement	<ul style="list-style-type: none"> <li>• Improves on-time performance and service operations, vehicle and facility cleanliness; reduces missed trips, slow orders, and station shutdowns</li> <li>• Focus investments around customer-centered goals and metrics</li> </ul>
Increased productivity and reduction in costs	<ul style="list-style-type: none"> <li>• Maintain assets more effectively, using conditions-based approaches and using predictive and preventive maintenance strategies (when feasible) to reduce costs while improving service delivery</li> </ul>
Optimized resource allocation	<ul style="list-style-type: none"> <li>• Better align spending with agency goals and objectives to obtain the greatest return from limited funds</li> <li>• Incorporates lifecycle cost, risk and performance trade-offs into capital programming and O&amp;M budgeting</li> </ul>
Improved communications	<ul style="list-style-type: none"> <li>• Provide stakeholders with more accurate and timely customer-centered performance indicators</li> <li>• Provide tools to communicate forecasted performance metrics (including level of service) based on different levels of funding</li> </ul>

1.1 **OBJECTIVES**

To meet the criteria in the previous section, this TAM Plan:

- Establishes an inventory of current Votran assets;
- Documents the current condition of the assets;
- Lists procedures in place to maintain the assets in a State of Good Repair (SGR) as defined by FTA; and
- Presents best practices guidelines for continuing fleet operation while maintaining effective transit asset management.



Votran's assets include rolling stock and facilities' furniture, fixtures and equipment (FFE). In preparing the asset inventory, original asset construction cost or purchase price were at times estimated when an original purchase price was unavailable. Asset replacement costs were based on prevailing standard industry costs.

## 1.2 VOTRAN SYSTEM OVERVIEW

The Volusia County, Florida County Council created the County's public transportation system, Votran, in 1975, as a service of the County government. Votran currently provides transportation to urban and rural areas of the County using: a fixed route fleet of heavy duty vehicles with a life cycle of 12 years and 500,000 miles; and a paratransit fleet of cutaway type vehicles with a life cycle of 7 years or 200,000 miles.

Facilities include the following:

- Mobility Management Center (administration and primary operations and maintenance center) in South Daytona;
- Intermodal Transportation Facility in Daytona Beach;
- Transfer Plaza in Daytona Beach;
- Bus transfer and paratransit facility in New Smyrna Beach and
- Westside Operations and Maintenance Facility in Orange City.

Votran operates fixed-route bus service and demand-response complimentary ADA paratransit service seven days per week within the urban areas of Volusia County. Sunday service is limited to certain core area routes in the Daytona Beach area. Service hours are from approximately 6 AM to 7 PM. Night service is operated from approximately 7 PM until midnight Monday through Saturday, limited to the same routes as Sunday service. Votran has a peak-period operational level of 53 buses for fixed route service and approximately 55 paratransit buses.

Votran provides limited service on Memorial Day, Fourth of July and Labor Day, Thanksgiving Day, Christmas Day and New Year's Day.

The 2010 census showed a total population of approximately 494,593. Of this, 18.2% of the population was under 18 years of age, and 22.8 % of the population was over 65 years of age.



### 1.3 **ASSET MANAGEMENT PLAN REQUIREMENTS**

Per FTA, the Votran TAM Plan must:

- Using objective and consistent measurement standards, determine the condition of capital assets (facilities, rolling stock, FFE and infrastructure);
- Establish performance measures for (SGR), and set targets for achieving SGR for the transit system;

To that end, this document includes tabular data compilations of the following:

- Facilities and FFE inventory, and their replacement cost estimates
- Rolling stock inventory, and their replacement cost estimates using current fiscal year capital asset expenditure budgets
- 2018 eligible facility FFE and rolling stock inventory

Following the implementation of this TAM plan, Votran will annually review and update this document to address the following items:

- Current condition of the system assets (SGR)
- Changes in conditions in the period following issuance of the previous TAM;
- Evaluating targets set in the previous TAM Plan and Votran's performance in meeting the targets.



## 2.0 ASSET INVENTORY AND REPLACEMENT COST

### 2.1 ANALYSIS ASSUMPTIONS

Assumptions employed in compiling the inventory and calculating replacement costs for this TAM Plan included:

- Per FTA, assets are classified as individual items, or groups of items with the same function (example – furniture) with a total cost equal to or exceeding \$5,000.
- Building replacement costs were determined using an annual cost adjustment factor of 3%.
- Original construction costs for Votran’s facilities follow:
  - Mobility Management Center - \$13 million.
  - Transfer Plaza – \$3.0 million.
  - Intermodal Transit Facility – \$1.6 million.
- Equipment and machinery permanently attached to a structure were considered part of the structure. Examples’ include overhead rail-mounted lifts/hoists, HVAC systems, lighting, plumbing/mechanical/electrical building systems, and rest rooms/locker rooms.
- Furnishings, fixtures and equipment (FFE) replacement costs were determined using one of several cost references: 1) Votran costs for recently purchased similar items; 2) current manufacturer pricing; 3) Consumer Price Index Research Series data.
- Rolling stock replacement costs were based on Votran’s recent purchases of similar vehicles. A 5.00 vehicle cost increase was employed for fixed route vehicles.
- Useful life estimates were based on available resources, such as IRS depreciation schedules, FTA guidance, industry standards, or in-house experience.

### 2.2 ASSESSMENT AND MEASUREMENT ASSUMPTIONS

This section lists the qualitative evaluation criteria employed to determine condition of facilities, FFE and rolling stock.





### 2.2.1 FACILITIES AND FURNITURE, FIXTURES AND EQUIPMENT

Baseline assessment of the facilities, including furniture, fixtures and equipment (FFE), employed the following criteria:

Table 2. Facilities and FFE condition

Rating	Overall Condition
4 (Excellent)	No visible defects, new or near new condition, may still be under warranty if applicable
3 (Good)	Good condition, but no longer new, may be slightly defective or deteriorated, but is overall functional
2 (Marginal)	Defective or deteriorated in need of replacement; exceeded useful life
1 (Poor)	Damaged or in need of immediate repair; past useful life

### 2.2.2 ROLLING STOCK

In terms of its rolling stock, Votran’s approach to managing its fleet assets is first established at vehicle purchase and is tracked through Votran’s Maintenance Plan. Each purchased vehicle is assigned a service life in terms of both Life Years and Service Miles. The Maintenance Department maintains a comprehensive database of all revenue vehicles, organized into the following vehicle categories:

- Fixed route
- Paratransit

For each of the above vehicle categories, the database spreadsheets include a periodically updated vehicle replacement program by year with a long-term look-ahead projected replacement schedule, and in addition tracks the following vehicle criteria:

- Asset Category
- Asset Class
- Asset Name



- Make
- Model
- County
- ID/Serial No.
- Asset Owner
- Acquisition Year
- Vehicle Mileage
- Replacement Cost/Value

Concurrently, and as an integral part of the facility's preventive maintenance program, detailed spreadsheets are populated and tracked for each vehicle's engine and transmission. Spreadsheets are maintained on a monthly basis for engines and transmissions, and for specific vehicle classes. By providing the following entries, these spreadsheets serve Votran management in terms of both a proactive engine/transmission maintenance tracking and refurbishment schedule along with a five year look ahead cost forecasting model to help ensure funding is available to properly maintain the fleet:

- Vehicle number
- Engine (or transmission) number
- Install mileage
- Current mileage
- Mileage remaining
- Projected replacement and projected cost for the next five fiscal years

### **2.3 INVENTORY AND REPLACEMENT COSTS**

Facility replacement costs were estimated using a 3% per year cost adjustment factor.



## 3.0 STATE OF GOOD REPAIR APPROACH

### 3.1 INTRODUCTION

As stated in Section 1.0, FTA’s development of formal TAM Plan requirements remains a work in progress. From an overall perspective, the Plan seeks to develop the recordkeeping and procedures to facilitate maintaining Votran’s assets in a state of good repair (SGR), a concept deemed increasingly important by FTA. Similar to the TAM Plan status, no single industry-accepted definition of SGR is in place as of this writing. That said, SGR is addressed in a number of recognized guidance documents, notably:

- American Public Transportation Association (APTA) – two documents were issued August 28, 2013 by the Transit Asset Management Working Group:
  - APTA SGR-TAM-RP-001-13, *Creating a Transit Asset Management Program*.
  - APTA SGR-TAM-RP-00-13, *Defining a Transit Asset Management Framework to Achieve A State of Good Repair*.
- FTA, *Asset Management Guide: Focusing on the Management of Our Transit Investments*, October 2012, FTA Report No. 0027.

The referenced FTA document, in introducing transit asset management, provided a definition of transit asset management, reproduced below and followed by its two core concepts, as follows:

“Transit asset management is a strategic and systemic process through which an organization procures, operates, maintains, rehabilitates and replaces transit assets to manage their performance, risks, and costs over their lifecycle to provide safe, cost-effective, and reliable services to current and future customers.”

“Concept 1, Customer Level of Service – Asset management can affect level of service by improving on-time performance and vehicle cleanliness, and by reducing missed trips, slow orders, and service and station shutdowns. It can also improve safety, security, and risk management. Asset Management provides accountability and communicates performance and asset condition to customers.”

“Concept 2, Lifecycle Management – The core of asset management is understanding and minimizing the total cost of ownership while still maximizing its performance. Transit asset management integrates activities across departments and offices in a



transit agency to optimize resource allocation by providing quality information and well-defined business objectives to support decision making within and between classes of assets.”

Proper asset management is fundamentally important to maintaining SGR. Section 2 of this document provided the baseline data for SGR management – the detailed assets inventory and replacement costs, necessary components for establishing lifecycle asset management protocols. Proper management of these assets (including maintenance, repair, rehabilitation and replacement when required) within budgetary constraints allows the mechanism with which Votran can provide the required level of service (LOS) to its customer base.

The remainder of this section documents Votran’s in-place data management and operational procedures that were initially developed to achieve the system’s SGR, and are currently employed to maintain its SGR.

### **3.2 SPECIFIC SGR OBJECTIVES AND METHODS**

The concepts above can be in turn broken down to provide specific, measurable objectives necessary for maintaining SGR, such as:

- Developing and continually updating the asset inventory, keeping current with all procurements, implementation and disposals for facilities, FFE and rolling stock;
- Recording and updating asset condition, important for tracking the overall SGR, asset needs and determining replacement priorities;
- Developing a system of asset performance measures, necessary for evaluating the adequacy of the asset for its intended purpose;
- Tracking lifecycle costs, inclusive of the asset procurement, implementation, operation, maintenance and disposal costs. Compiling these data allows for informed decision making to determine strategies for asset renewal versus replacement;
- Financial planning allows for timely communication of anticipated asset funding that must be in place for the viability and sustainability of the system;
- Asset management and maintaining SGR require periodic program evaluations to allow for continuous improvement in managing the system assets. In other words, the TAM Plan is a document that will never be finalized, but continually updated in keeping with the goals described herein;



- Evaluating and managing risks associated with the individual assets, evaluating which assets are critical to system operations.

The SGR objectives tracked by Votran and the in-place methods to maintain the SGR status quo follow.

Votran monitors operations costs, maintenance expenses, rehabilitation and replacement needs against the funding limits of its budget. Funding ‘burn rates’ are evaluated in the context of the planned asset replacement schedule versus the overall budget limits on a continual basis throughout each fiscal year.

Management of Votran’s rolling stock ensures each vehicle remains in SGR until such time that the vehicle reaches the end of its useful life, using the cost monitoring and funding techniques described in the previous paragraph.

Votran has multiple equipment contracts and basic ordering agreements in place with multiple vendors, and also relies on the Volusia County competitive procurement system for major asset procurement, ensuring competitive pricing for asset purchases. Repairs, upgrades and related facility enhancements to maintain SGR are prioritized, scheduled and competitively bid.

Similar to facilities management, FFE needs are continually evaluated and spending is prioritized to maintain SGR while staying within budget limits.

All assets are tracked and managed (facilities, FFE and rolling stock) through Votran’s existing DPSI iMaint software and Volusia County’s AMS Program.

Performance measures include monthly reporting of on-time performance data, trip information, hours and mileage information, and related vehicle/driver information, and are discussed in more detail in Section 3.5.

Annual reviews of the TAM Plan will be conducted by September 30 of each year, coinciding with the end of the fiscal year. The updates will address the current condition of the system and its assets, and determining if the assets remain in SGR. In addition, the update will report on any change in asset condition(s), discuss performance measures and whether the targets were met, and include corrective



action(s) as needed. Also, the update will include a financial analysis, looking forward to the next year's budget relative to the financial performance for the year ending, and determine if any asset allocation strategy revisions are needed.

Another important task for the annual review will be to revise the list of assets that have exceeded their useful life during the current year ending. The baseline for this effort is the spreadsheet information included in Appendix B, and the spreadsheets highlight those assets (facilities, FFE and/or rolling stock) that are currently still in service, but have exceeded their projected useful life. As part of the annual review, each such asset will be evaluated to determine the appropriate course of action (replacement, retirement [if the asset is no longer needed for operational sustainability], or extension of service). Where applicable, the assets expected life can be revised and the asset returned to the working inventory.

### **3.3 ASSET INVENTORY AND CONDITION DETERMINATION**

Votran's facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. To illustrate, considerable improvements have been made in the past several years to the facilities using Federal funding:

- Mobility Management Center, Management Center (Administration, Operations and Maintenance facility) -- roof replacement was conducted in two buildings, the HVAC system was replaced with a chiller system, and submetering was installed, resulting in better energy monitoring and improved facility performance.
- Bus Transfer Plaza – roof repairs were completed, the HVAC system was replaced and high efficiency lighting was installed, improving performance and increasing safety.
- Intermodal Transportation Facility – the existing air conditioning system was replaced with a high efficiency mini-split system, resulting in improved performance.

In 2014, Votran updated its facility and system operational efficiencies by establishing its Westside Maintenance facility in Orange City. Use of this facility has significantly reduced deadhead expenses and maintenance costs for the fixed route buses serving the western portion of the County. Also, this location helped facilitate initiation of connector service to the area's recently established commuter rail system. Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and



specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Through 2018, Votran personnel completed 98% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran's fleet of revenue vehicle in a consistent state of good repair. Through timely preventive maintenance and repairs, Votran has been able to extend the useful life of these vehicles.

### Fixed-Route Hybrid Facts

- Fuel savings – the hybrids average 6.06 miles per gallon (mpg) compared to 3.7 mpg for the conventional diesel buses
- Replacing aging conventional diesel buses with the hybrids has lowered maintenance costs per vehicle
- By investing in hybrid buses, operating expenses have been lowered
- Maintenance costs have been reduced owing to longer brake life in the hybrids
- Thus far, total cost savings (lifecycle) cannot be calculated for the hybrids, as the 19 vehicles currently remain in service
- Votran will continue to monitor vehicle performance throughout each vehicle's lifecycle and incorporate this data in its long-term fleet operational decision making.

In addition, Votran has incorporated alternative fuel vehicles to help modernize the fleet. Votran has purchased four paratransit vehicles that operate on propane fuel. Conversion to propane, as expected has substantially reduce vehicle emissions while concurrently lowering fuel costs. Votran will continue to monitor vehicle performance throughout each vehicle's lifecycle and incorporate this data in its long-term fleet operational decision making.

Bus shelters are typically constructed using Votran funds; on completion, ownership of the structures is conveyed to the municipality in which each structure is located.

By meeting its (Votran) existing monthly reporting requirements and conducting the work described in this section, Votran's asset inventory (facilities, FFE, and rolling stock included in Appendices A and B) is considered to be in a state of good repair.



### 3.4 PERFORMANCE MEASURES

Service performance measures provide the tools with which to evaluate the operational effectiveness of the system, its financial condition and sustainability, and most importantly, the level of service provided to its ridership. In general performance measures follow generally accepted industry standards and fall into two categories – efficiency/effectiveness and quality of service.

Efficiency/effectiveness is measured through various metrics, such as passengers per revenue mile, passengers per revenue hour, farebox recovery and cost per passenger trip. Quality of service includes reliability in terms of on-time performance, and passenger load factor. These performance measures are described in the published Transit Development Plan <http://www.votran.org/core/fileparse.php/6120/urlt/Final-Votran-Transit-Development-Plan-FDOT-Submittal-by11-1-16.pdf> on page 41.

In addition, a proactive community outreach program is conducted through numerous approaches to gauge the effectiveness of Votran’s service as perceived by the local community, and especially its ridership. Votran has at times conducted stakeholder interviews, paratransit user interviews, public workshops at multiple locations throughout the county, discussion groups and on-board transit surveys. A comprehensive outreach was conducted in 2016 for the current Transit Development Plan on page 58 of the published document, <http://www.votran.org/core/fileparse.php/6120/urlt/Final-Votran-Transit-Development-Plan-FDOT-Submittal-by11-1-16.pdf> .

Votran will begin this public outreach project again in the coming year as part of the next Major TDP Update.

Votran also actively conducts ad campaigns and distributes brochures in hard copy and through its web site, community network email distribution lists, and committee structure of the Transportation Planning Organization. Votran’s community outreach program includes many events throughout the County.

#### 3.4.1 **FUNDING SOURCES**

Currently, funding is provided through the following sources:

- Directly generated revenue:
  - Fares collected
  - Advertising





- ID cards
- External funding sources
  - State assistance (Block Grant, FTA 5310, FTA 5311 and Corridor funds)
  - Volusia County Property taxes/General Fund
  - Federal FTA 5339
  - Federal FTA 5307 (all types)
  - Federal FHWA transfer (TPO set aside)
  - Sale of scrap
  - Accident repair recovery
  - Miscellaneous
- Potential future funding sources
  - Increased state assistance
  - Increased federal funding
  - Contracts with local governments
  - Contracts with private businesses
  - Sales tax
  - Increased general fund contribution

### 3.4.2 INVESTMENT STRATEGIES AND FUNDS ALLOCATION

Investment strategies and fund allocation on a fiscal year basis are generally scheduled through the River to Sea Transportation Planning Organization (TPO). Requests for funding, enhancements and resource allocation are submitted through the TPO's Transportation Improvement Program (TIP), a priority list of federal and state-funded transportation projects. Administered through the TIP, the TPO provides for the coordinated process with state and local agencies for the development and integrated management of transportation systems and facilities throughout the state.

### 3.5 ASSET MANAGEMENT PROCESS ENHANCEMENTS

Candidate asset management process enhancements are submitted to the Votran General Manager for evaluation, weighing the long-term benefits versus the enhancement viability. If recommended, the action item is processed through channels and assessed for available funding criteria through the TIP or other feasible funding mechanisms.



If an enhancement is required immediately, the approval process is compressed to the extent practical to address the risk level to be remedied. Funding is completed timely to ensure the risk is satisfactorily addressed.

This document is completed with the following set of spreadsheet tables that will be maintained in compliance with the FTA TAM Rule [49 CFR § 625.45 (b)(1)].



## **APPENDICES**

## Investment Prioritization

The list of prioritized investment projects is provided in Appendix C.

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## Votran Transit Asset Management Plan

### Kelvin Miller, General Manager

#### Introduction

The Volusia County, FL County Council created the County’s public transportation system, Votran, in 1975, as a service of the County government. Votran currently provides transportation to urban and rural areas of the County using: a fixed route fleet of heavy duty vehicles with a life cycle of 12 years and 500,000 miles and; a paratransit fleet of cutaway type vehicles with a life cycle of 7 years and 200,000 miles.

Votran has incorporated alternative fuel vehicles to help modernize the fleet. Votran has purchased four paratransit vehicles that operate on propane fuel. Conversion to propane, as expected has substantially reduce vehicle emissions while concurrently lowering fuel costs. As with its hybrid buses, Votran will monitor vehicle performance throughout each vehicle’s lifecycle and incorporate this data in its long-term fleet operational decision making.

Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Through 2019, Votran personnel completed 99% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran’s fleet of revenue vehicle in a consistent state of good repair.

Votran’s facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. Votran staff performs regular facilities/equipment inspections, and tracks facilities and equipment usage and age. This information is used to place repairs and replacements in the Capital Improvement Program for funding and identification.

#### Performance Targets & Measures

#### Revenue Vehicles

Asset Category – Performance Measure	Asset Class	2021 Target	2022 Target	2023 Target	2024 Target	2025 Target
<b>Age - % of revenue vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark (ULB)</b>	AB - Articulated Bus	N/A	N/A	N/A	N/A	N/A
	AO - Automobile	N/A	N/A	N/A	N/A	N/A
	BR - Over-the-road Bus	N/A	N/A	N/A	N/A	N/A
	BU - Bus	25%	20%	20%	30%	35%
	CU - Cutaway Bus	25%	15%	15%	15%	15%
	DB - Double Decked Bus	N/A	N/A	N/A	N/A	N/A
	FB - Ferryboat	N/A	N/A	N/A	N/A	N/A
	MB - Mini-bus	N/A	N/A	N/A	N/A	N/A
	MV - Mini-van	N/A	N/A	N/A	N/A	N/A
	RT - Rubber-tire Vintage Trolley	N/A	N/A	N/A	N/A	N/A
	SB - School Bus	N/A	N/A	N/A	N/A	N/A
	SV - Sport Utility Vehicle	N/A	N/A	N/A	N/A	N/A
	TB - Trolleybus	N/A	N/A	N/A	N/A	N/A
	VN - Van	N/A	N/A	N/A	N/A	N/A
	MV-1	100%	N/A	N/A	N/A	N/A
Custom 2	N/A	N/A	N/A	N/A	N/A	
Custom 3	N/A	N/A	N/A	N/A	N/A	

**Equipment**

<b>Asset Category – Performance Measure</b>	<b>Asset Class</b>	<b>2021 Target</b>	<b>2022 Target</b>	<b>2023 Target</b>	<b>2024 Target</b>	<b>2025 Target</b>
<b>Age - % of vehicles that have met or exceeded their Useful Life Benchmark (ULB)</b>	<b>Non-Revenue/Service Automobile</b>	0%	0%	0%	0%	100%
	<b>Steel Wheel Vehicles</b>	N/A	N/A	N/A	N/A	N/A
	<b>Trucks and other Rubber Tire Vehicles</b>	1%	1%	1%	1%	1%
	<b>Software</b>	15%	15%	15%	15%	15%
	<b>Hardware</b>	20%	0%	0%	5%	5%
	<b>Security</b>	20%	20%	20%	20%	20%

**Facilities**

<b>Asset Category – Performance Measure</b>	<b>Asset Class</b>	<b>2021 Target</b>	<b>2022 Target</b>	<b>2023 Target</b>	<b>2024 Target</b>	<b>2025 Target</b>
<b>Condition - % of facilities with a condition rating below 3.0 on the FTA Transit Economic Requirements Model (TERM) scale</b>	<b>Administration</b>	5%	5%	5%	5%	5%
	<b>Maintenance</b>	10%	10%	10%	10%	10%
	<b>Parking Structures</b>	2%	2%	2%	2%	2%
	<b>Passenger Facilities</b>	10%	10%	10%	10%	10%
	<b>Administration / Maintenance</b>	5%	5%	5%	5%	5%
	<b>Storage</b>	2%	2%	2%	2%	2%

## Capital Asset Inventory

Please see Appendix A (Asset Register) for the asset inventory listing.

### Asset Inventory Summary

<b>Asset Category</b>	<b>Total Number</b>	<b>Avg Age</b>	<b>Avg Mileage</b>	<b>Avg Value</b>
<b>Revenue Vehicles</b>	<b>160</b>	<b>5.2</b>	<b>180,539</b>	<b>\$268,464.17</b>
<i>AB - Articulated Bus</i>	0	-	-	-
<i>AO - Automobile</i>	0	-	-	-
<i>BR - Over-the-road Bus</i>	0	-	-	-
<i>BU - Bus</i>	80	6.5	204,232	\$543,055.95
<i>CU - Cutaway Bus</i>	78	3.9	135,805	\$126,487.55
<i>DB - Double Decked Bus</i>	0	-	-	-
<i>FB - Ferryboat</i>	0	-	-	-
<i>MB - Mini-bus</i>	0	-	-	-
<i>MV - Mini-van</i>	0	-	-	-
<i>RT - Rubber-tire Vintage Trolley</i>	0	-	-	-
<i>SB - School Bus</i>	0	-	-	-
<i>SV - Sport Utility Vehicle</i>	0	-	-	-
<i>TB - Trolleybus</i>	0	-	-	-
<i>VN - Van</i>	0	-	-	-
<i>MV-1</i>	2	5.0	101,579	\$135,849.00
<i>Custom 2</i>	0	-	-	-
<i>Custom 3</i>	0	-	-	-
<b>Equipment</b>	<b>50</b>	<b>12.14</b>	<b>112,392</b>	<b>\$110,847.30</b>
<i>Non Revenue/Service Automobile</i>	23	7.7	112,392	\$59,753.17
<i>Steel Wheel Vehicles</i>	0	-	-	-
<i>Trucks and other Rubber Tire Vehicles</i>	1	20	N/A	\$33,775.00
<i>Software</i>	7	5.3	N/A	\$242,741.71
<i>Hardware</i>	12	12.9	N/A	\$104,659.42
<i>Security</i>	8	7.5	N/A	\$110,998.13
<b>Facilities</b>	<b>48</b>	<b>15.22</b>	<b>N/A</b>	<b>\$311,832.17</b>
<i>Administration</i>	1	6	N/A	\$7,150.00
<i>Maintenance</i>	15	11	N/A	\$354,812.64
<i>Parking Structures</i>	2	8	N/A	\$922,738.90
<i>Passenger Facilities</i>	25	7.66	N/A	\$229,406.47
<i>Administration/Maintenance</i>	5	25.2	N/A	\$306,160.00
<i>Storage</i>	2	33.5	N/A	\$50,725.00
<i>N/A</i>	0	-	N/A	-

## Condition Assessment

Please see Appendix B (Asset Condition Data) for individual asset condition listing.

### Asset Condition Summary

Asset Category	Total Number	Avg Age	Avg Mileage	Avg TERM Condition	Avg Value	% At or Past ULB
<b>Revenue Vehicles</b>	<b>160</b>	<b>5.2</b>	<b>180,539</b>	<b>N/A</b>	<b>\$268,464.17</b>	<b>25.63%</b>
<i>AB - Articulated Bus</i>	0	-	-	N/A	-	-
<i>AO - Automobile</i>	0	-	-	N/A	-	-
<i>BR - Over-the-road Bus</i>	0	-	-	N/A	-	-
<i>BU - Bus</i>	80	6.5	204,232	N/A	\$543,055.95	22.5%
<i>CU - Cutaway Bus</i>	78	3.9	135,805	N/A	\$126,487.55	29.49%
<i>DB - Double Decked Bus</i>	0	-	-	N/A	-	-
<i>FB - Ferryboat</i>	0	-	-	N/A	-	-
<i>MB - Mini-bus</i>	0	-	-	N/A	-	-
<i>MV - Mini-van</i>	0	-	-	N/A	-	-
<i>RT - Rubber-tire Vintage Trolley</i>	0	-	-	N/A	-	-
<i>SB - School Bus</i>	0	-	-	N/A	-	-
<i>SV - Sport Utility Vehicle</i>	0	-	-	N/A	-	-
<i>TB - Trolleybus</i>	0	-	-	N/A	-	-
<i>VN - Van</i>	0	-	-	N/A	-	-
<i>MV-1</i>	2	5.0	101,579	N/A	\$135,849.00	0%
<i>Custom 2</i>	0	-	-	N/A	-	-
<i>Custom 3</i>	0	-	-	N/A	-	-
<b>Equipment</b>	<b>50</b>	<b>12.14</b>	<b>112,392</b>	<b>N/A</b>	<b>\$110,847.30</b>	<b>90%</b>
<i>Non Revenue/Service Automobile</i>	23	7.7	112,392	N/A	\$59,753.17	73%
<i>Steel Wheel Vehicles</i>	0	-	-	N/A	-	-
<i>Trucks and other Rubber Tire Vehicles</i>	1	20	0	N/A	\$33,775.00	100%
<i>Software</i>	7	8	0	N/A	\$242,741.71	86%
<i>Hardware</i>	12	15	0	N/A	\$104,659.42	92%
<i>Security</i>	8	10	0	N/A	\$110,998.13	100%
<b>Facilities</b>	<b>48</b>	<b>15.22</b>	<b>N/A</b>	<b>3.22</b>	<b>\$311,832.17</b>	<b>N/A</b>
<i>Administration</i>	1	6	N/A	4.0	\$7,150.00	N/A
<i>Maintenance</i>	15	11	N/A	2.1	\$354,812.64	N/A
<i>Parking Structures</i>	2	8	N/A	4	\$922,738.90	N/A
<i>Passenger Facilities</i>	25	7.66	N/A	3.02	\$229,406.47	N/A
<i>Administration/Maintenance</i>	5	25.2	N/A	3.2	\$306,160.00	N/A
<i>Storage</i>	2	33.5	N/A	4	\$50,725.00	N/A
<i>N/A</i>	0	-	N/A	-	-	N/A



## Decision Support

### Investment Prioritization

Votran's facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. Votran staff performs regular facilities / equipment inspections, and tracks facilities and equipment by usage and age. This information is used to place repairs and replacements in the Capital Improvement Program for funding identification. Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Votran personnel completed 98% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran's fleet of revenue vehicle in a consistent state of good repair. Through timely preventive maintenance and repairs, Votran has been able to extend the useful life of these vehicles. By meeting its existing monthly reporting requirements including the Votran's asset inventory (facilities, FFE and rolling stock, Votran is considered to be in a state of good repair.

### Decision Support Tools

The following tools are used in making investment decisions:

Process/Tool	Brief Description
Useful Life in accordance with FTA/GAAP	Vehicles will be replaced according to their useful life and mileage and the cost vs savings from rebuilding/replacing parts as needed.
Useful Life in accordance with FTA/GAAP	Updated as needed and according to useful life (carpets, exterior painting)
Useful Life in accordance with FTA/GAAP	Updated as needed and according to useful life where appropriate and cost savings of rebuilding/parts replacing as necessary.

Appendix A: Asset Register

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Equipment	Hardware	ANTENNA EQUIPMENT			1	167907	Volusia County	2005		\$92,807.00
Equipment	Hardware	COIN COUNTER W/CONVEYOR			1	168427	Volusia County	2006		\$17,805.00
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM			1	170260	Volusia County	2007		\$255,064.00
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM			1	170260	Volusia County	2007		\$310,032.00
Equipment	Hardware	DISPATCH CONSOLES			1	167909	Volusia County	2005		\$81,801.00
Equipment	Hardware	DISPATCH CONSOLES			1	167908	Volusia County	2005		\$61,041.00
Equipment	Hardware	DISPATCH CONSOLES			1	167909	Volusia County	2005		\$61,041.00
Equipment	Hardware	DISPATCH CONSOLES			1	167908	Volusia County	2005		\$81,801.00
Equipment	Hardware	Electronic Display System			1	30055805-01	Volusia County	1995		\$170,585.00
Equipment	Hardware	Electronic Display System-Transfer Plaza			1	30055805-01	Volusia County	1995		\$73,000.00
Equipment	Hardware	WIRELESS PROBING			1	191538	Volusia County	2013		\$25,468.00
Equipment	Hardware	WIRELESS PROBING			1	191539	Volusia County	2013		\$25,468.00
Equipment	Maintenance	Fuel Island			1	30036204	Volusia County	1991		\$161,446.00
Equipment	Non Revenue/Service Automobile	Chevy Impala (149)	Chevy	Impala	1	2G1WB55K379321860	Volusia County	2007	100,474	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford Escape Hybrid (151)	Ford	Escape Hybrid	1	1FMCU49H58KB08224	Volusia County	2007	145,160	\$73,026.00
Equipment	Non Revenue/Service Automobile	Dodge Utility Truck (805)	Dodge	3/4 2500	1	3D7KR26L99G555989	Volusia County	2009	59,259	\$73,026.00
Equipment	Non Revenue/Service Automobile	Dodge Utility Truck (806)	Dodge	Ram 3500	1	3D 6WG46L09G556178	Volusia County	2009	187,109	\$73,026.00
Equipment	Non Revenue/Service Automobile	Dodge Utility Truck (807)	Dodge	Ram 3500	1	3D 6WG46L49G555986	Volusia County	2009	130,375	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (260)	Ford	E250 Club	1	1FTNE2LE7ADA99531	Volusia County	2010	262,458	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (257)	Ford	E250 Club	1	1FTNE2LE7ADA99528	Volusia County	2010	226,854	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (256)	Ford	E250 Club	1	1FTNE2LE7ADA99527	Volusia County	2010	194,829	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (250)	Ford	E250 Club	1	1FTNE2LE9ADA96177	Volusia County	2010	90,803	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (254)	Ford	E250 Club	1	1FTNE2LE7ADA99525	Volusia County	2010	101,922	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (252)	Ford	E250 Club	1	1FTNE2EL4ADA96179	Volusia County	2010	88,802	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (259)	Ford	E250 Club	1	1FTNE2LE7ADA99530	Volusia County	2010	175,362	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (251)	Ford	E250 Club	1	1FTNE2L2ADA96178	Volusia County	2010	77,365	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (253)	Ford	E250 Club	1	1FTNE2ELXADA99524	Volusia County	2010	193,891	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (258)	Ford	E250 Club	1	1FTNE2EL9ADA99529	Volusia County	2010	251,596	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club (255)	Ford	E250 Club	1	1FTNE2EL3ADA99526	Volusia County	2010	85,124	\$60,030.00
Equipment	Non-Revenue/Service Automobile	Ford Turtle Top (155)	Ford	Turtle Top	1	1FDWE3FL1DDA15521	Volusia County	2013	195,153	\$108,694
Equipment	Non-Revenue/Service Automobile	Ford Turtle Top (156)	Ford	Turtle Top	1	1FDWE3F61KDC47995	Volusia County	2020	17,887	\$108,694
Equipment	Non-Revenue/Service Automobile	Ford Escape (157)	Ford	Escape	1	1FMCU0F65LUB82266	Volusia County	2020	0	\$26,295
Equipment	Non-Revenue/Service Automobile	Ford Escape (158)	Ford	Escape	1	1FMCU0F63LUB82332	Volusia County	2020	144	\$26,295
Equipment	Non-Revenue/Service Automobile	Ford Escape (159)	Ford	Escape	1	1FMCU0F64LUB82632	Volusia County	2020	449	\$26,295
Equipment	Non-Revenue/Service Automobile	Ford Escape Hybrid (160)	Ford	Escape Hybrid	1	1FMCU0BZ8LUB83833	Volusia County	2020	0	\$26,295

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Equipment	Non-Revenue/Service Automobile	Ford Escape Hybrid (161)	Ford	Escape Hybrid	1	1FMCU0BZ1LUB83902	Volusia County	2020	0	\$26,295
Equipment	Security	DIGITAL ON-BOARD CAMERA SYSTEM			1	169692	Volusia County	2007		\$297,181.00
Equipment	Security	Security Camera 950 Big Tree			1	176810	Volusia County	2011		\$50,000.00
Equipment	Security	Security Camera OC			1	186808	Volusia County	2011		\$179,126.00
Equipment	Security	Security Camera Plaza			1	178809	Volusia County	2011		\$50,000.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS 950 BIG TREE			1	176810	Volusia County	2011		\$179,126.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS ITF			1	176807	Volusia County	2011		\$28,475.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS OCEAN CENTER			1	176808	Volusia County	2011		\$49,020.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS TRANSFER PLAZA			1	176809	Volusia County	2011		\$55,057.00
Equipment	Software	CARD AND TAG READER			1	179459	Volusia County	2012		\$18,111.00
Equipment	Software	Computer Server	Intel III	Server	1	8856	Volusia County	2016		\$8,856.00
Equipment	Software	ITS			1	176600	Volusia County	2009		\$1,098,984.00
Equipment	Software	PORTABLE DATA UNIT			1	190597	Volusia County	2013		\$21,822.00
Equipment	Software	VERUS PRO			1	191123	Volusia County	2013		\$9,550.00
Equipment	Software	VOTRAN ITS SYSTEM			1	520100900	Volusia County	2013		\$533,802.00
Equipment	Software	WIRELESS ACCESS FOR BUSES			1	190974	Volusia County	2013		\$8,068.00
Equipment	Trucks and other Rubber Tire Vehicles	FORKLIFT			1	154888	Volusia County	1999		\$33,775.00
Facilities	Administration	A/C RECYCLER			1	192266	Volusia County	2014		\$7,150.00
Facilities	Administration/Maintenance	CONCRETE SOUND WALL			1	30055881	Volusia County	2013		\$93,624.00
Facilities	Administration/Maintenance	THRU WALL UNIT			1	141076	Volusia County	1990		\$69,336.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices			1	30036201	Volusia County	1981		\$1,015,408.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices Additions			1	30036201-01	Volusia County	1991		\$46,272.00
Facilities	Maintenance	A/C RECYCLER			1	192267	Volusia County	2013		\$7,150.00
Facilities	Maintenance	COMPRESSOR			1	192278	Volusia County	2014		\$19,877.00
Facilities	Maintenance	Fuel Island			1	30055901	Volusia County	1991		\$375,000.00
Facilities	Maintenance	Fuel Tanks			1	30055901	Volusia County	1990		\$265,284.00
Facilities	Maintenance	GASBOY 50 GPM FUEL DISPENSOR			1	176818	Volusia County	2011		\$9,111.00
Facilities	Maintenance	GASBOY 50 GPM FUEL DISPENSOR			1	176817	Volusia County	2011		\$9,111.00
Facilities	Maintenance	JOHN DEERE GATOR TS	John Deere	Gator	1	179953	Volusia County	2012		\$9,265.00
Facilities	Maintenance	MOBILE LIFTING STATION			1	162659	Volusia County	2004		\$29,883.00
Facilities	Maintenance	Spray Cabinet			1	179335	Volusia County	2012		\$33,605.00
Facilities	Maintenance	TENNANT POWER SWEEPER	Tennant	Power Sweeper	1	162668	Volusia County	2004		\$28,672.00
Facilities	Maintenance	TEST SIMULATOR ODYSSEY			1	191537	Volusia County	2013		\$15,628.00
Facilities	Maintenance	Westside Maintenance Facility			1		Volusia County	2014		\$3,800,000.00
Facilities	Passenger Facilities	ITF & Crosswalk			1	30065825	Volusia County	2001		\$10,645,709.00
Facilities	Parking Structures	Parking Lot			1	30055905	Volusia County	1995		\$259,315.00
Facilities	Parking Structures	Parking Lot and fence			1	30055905	Volusia County	2010		\$945,477.80
Facilities	Passenger Facilities	4-2-M BUS SHELTERS			14			2010		\$4,034.17
Facilities	Passenger Facilities	4-2-M BUS SHELTERS			10			2011		\$3,815.67
Facilities	Passenger Facilities	4-2-M BUS SHELTERS			2			2013		\$3,848.00
Facilities	Passenger Facilities	SL-0510OFDO-BZ BUS SHELTERS			10			2015		\$3,975.00
Facilities	Passenger Facilities	SLIMLINE SERIES BUS SHELTERS			10			2016		\$3,975.00
Facilities	Passenger Facilities	SLIMLINE SERIES BUS SHELTERS			5			2018		\$3,975.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Facilities	Passenger Facilities	Terminal / Transfer Plaza			1	30055805	Volusia County	1994		\$1,311,128.00
Facilities	Administration/Maintenance	Volusia County Mobility Management Center			1	30055825	Volusia County	1998		\$6,398,540.00
Facilities	Storage	Paint and Storage Building			1	30036202	Volusia County	1983		\$50,000.00
Facilities	Storage	Regional Training Center			1	30051701	Volusia County	1986		\$51,450.00
Facilities	Maintenance	Westside Facility Fuel Island			1		Volusia County	2014		\$225,000.00
Facilities	Maintenance	Westside Facility Bus Wash			1		Volusia County	2014		\$150,000.00
Facilities	Parking Structure	Westside Facility Bus parking lot			1		Volusia County	2014		\$900,000.00
Facilities	Maintenance	Air Compressor & Dryer			1		Volusia County	2014		\$17,397.00
Facilities	Maintenance	Emergency Generator			1		Volusia County	2014		\$50,279.00
Facilities	Maintenance	Portable Koni Lifts			1			2014		\$49,750.00
RevenueVehicles	BU - Bus	1301	Gillig	35' PHANTOM	1	15GCB201631110876	Volusia County	2003	666,076	\$534,807.00
RevenueVehicles	BU - Bus	1302	Gillig	35' PHANTOM	1	15GCB201831110877	Volusia County	2003	723,144	\$534,807.00
RevenueVehicles	BU - Bus	1303	Gillig	35' PHANTOM	1	15GCB201X31110878	Volusia County	2003	711,034	\$534,807.00
RevenueVehicles	BU - Bus	1601	Gillig Low	35' LOW FLOOR	1	15GGB211461076845	Volusia County	2006	689,196	\$562,848.00
RevenueVehicles	BU - Bus	1602	Gillig Low	35' LOW FLOOR	1	15GGB211661076846	Volusia County	2006	705,650	\$562,848.00
RevenueVehicles	BU - Bus	1603	Gillig Low	35' LOW FLOOR	1	15GGB211861076847	Volusia County	2006	767,547	\$562,848.00
RevenueVehicles	BU - Bus	1604	Gillig Low	35' LOW FLOOR	1	15GGB211X61076848	Volusia County	2006	673,738	\$562,848.00
RevenueVehicles	BU - Bus	1605	Gillig Low	35' LOW FLOOR	1	15GGB211161076849	Volusia County	2006	680,812	\$562,848.00
RevenueVehicles	BU - Bus	1606	Gillig Low	35' LOW FLOOR	1	15GGB211861076850	Volusia County	2006	616,634	\$562,848.00
RevenueVehicles	BU - Bus	1801	Gillig Low	30' LOW FLOOR	1	15GGE271381091290	Volusia County	2008	563,024	\$562,848.00
RevenueVehicles	BU - Bus	1802	Gillig Low	30' LOW FLOOR	1	15GGE271581091291	Volusia County	2008	505,376	\$562,848.00
RevenueVehicles	BU - Bus	1901	Gillig Low	35' LOW FLOOR	1	15GGB3014A1178419	Volusia County	2010	504,575	\$534,807.00
RevenueVehicles	BU - Bus	1902	Gillig Low	35' LOW FLOOR	1	15GGB3010A1178420	Volusia County	2010	523,005	\$534,807.00
RevenueVehicles	BU - Bus	1903	Gillig Low	35' LOW FLOOR	1	15GGB3012A1178421	Volusia County	2010	588,829	\$534,807.00
RevenueVehicles	BU - Bus	1904	Gillig Low	35' LOW FLOOR	1	15GGB3014A1178422	Volusia County	2010	438,871	\$534,807.00
RevenueVehicles	BU - Bus	1905	Gillig Low	35' LOW FLOOR	1	15GGB3016A1178423	Volusia County	2010	451,558	\$534,807.00
RevenueVehicles	BU - Bus	1906	Gillig Low	35' LOW FLOOR	1	15GGB3018A1178424	Volusia County	2010	542,172	\$534,807.00
RevenueVehicles	BU - Bus	1907	Gillig Low	35' LOW FLOOR	1	15GGB301XA1178425	Volusia County	2010	524,272	\$534,807.00
RevenueVehicles	BU - Bus	1908	Gillig Low	35' LOW FLOOR	1	15GGB3011A1178426	Volusia County	2010	515,104	\$534,807.00
RevenueVehicles	BU - Bus	1909	Gillig Low	35' LOW FLOOR	1	15GGB3013A1178427	Volusia County	2010	614,416	\$534,807.00
RevenueVehicles	BU - Bus	2001	Gillig Low	35' LOW FLOOR	1	15GGB3010C1181577	Volusia County	2012	345,201	\$562,848.00
RevenueVehicles	BU - Bus	2002	Gillig Low	35' LOW FLOOR	1	15GGB3012C1181578	Volusia County	2012	375,053	\$562,848.00
RevenueVehicles	BU - Bus	2003	Gillig Low	35' LOW FLOOR	1	15GGB3014C1181579	Volusia County	2012	424,885	\$562,848.00
RevenueVehicles	BU - Bus	2004	Gillig Low	35' LOW FLOOR	1	15GGB3010C1181580	Volusia County	2012	306,037	\$562,848.00
RevenueVehicles	BU - Bus	2005	Gillig Low	35' LOW FLOOR	1	15GGB3012C1181581	Volusia County	2012	273,969	\$562,848.00
RevenueVehicles	BU - Bus	2006	Gillig Low	35' LOW FLOOR	1	15GGB3014C1181582	Volusia County	2012	235,658	\$562,848.00
RevenueVehicles	BU - Bus	2101	Gillig Low	35' LOW FLOOR	1	15GGB301XD1181670	Volusia County	2013	206,729	\$562,848.00
RevenueVehicles	BU - Bus	2102	Gillig Low	35' LOW FLOOR	1	15GGB3011D1181671	Volusia County	2013	238,517	\$562,848.00
RevenueVehicles	BU - Bus	2103	Gillig Low	35' LOW FLOOR	1	15GGB3013D1181672	Volusia County	2013	199,497	\$562,848.00
RevenueVehicles	BU - Bus	2104	Gillig Low	35' LOW FLOOR	1	15GGB3015D1181673	Volusia County	2013	233,252	\$562,848.00
RevenueVehicles	BU - Bus	2201	Gillig Low	35' LOW FLOOR	1	15GGB2717E1184141	Volusia County	2014	271,464	\$562,848.00
RevenueVehicles	BU - Bus	2202	Gillig Low	35' LOW FLOOR	1	15GGB2719E1184142	Volusia County	2014	286,867	\$562,848.00
RevenueVehicles	BU - Bus	2203	Gillig Low	35' LOW FLOOR	1	15GGB2710E1184143	Volusia County	2014	316,606	\$562,848.00
RevenueVehicles	BU - Bus	2204	Gillig Low	35' LOW FLOOR	1	15GGB2712E1184144	Volusia County	2014	423,424	\$562,848.00
RevenueVehicles	BU - Bus	2205	Gillig Low	35' LOW FLOOR	1	15GGB2714E1184145	Volusia County	2014	301,988	\$562,848.00
RevenueVehicles	BU - Bus	2206	Gillig Low	35' LOW FLOOR	1	15GGB2716E1184146	Volusia County	2014	267,239	\$562,848.00
RevenueVehicles	BU - Bus	2207	Gillig Low	35' LOW FLOOR	1	15GGB2718E1184147	Volusia County	2014	405,809	\$562,848.00
RevenueVehicles	BU - Bus	2208	Gillig Low	35' LOW FLOOR	1	15GGB271XE1184148	Volusia County	2014	367,910	\$562,848.00
RevenueVehicles	BU - Bus	2209	Gillig Low	35' LOW FLOOR	1	15GGB2711E1184149	Volusia County	2014	407,707	\$562,848.00
RevenueVehicles	BU - Bus	2301	Gillig Low	35' LOW FLOOR	1	15GGB2711F1185853	Volusia County	2015	395,017	\$562,848.00
RevenueVehicles	BU - Bus	2302	Gillig Low	35' LOW FLOOR	1	15GGB2713F1185854	Volusia County	2015	378,992	\$562,848.00
RevenueVehicles	BU - Bus	2303	Gillig Low	35' LOW FLOOR	1	15GGB2715F1185855	Volusia County	2015	277,363	\$562,848.00
RevenueVehicles	BU - Bus	2304	Gillig Low	35' LOW FLOOR	1	15GGB2717F1185856	Volusia County	2015	314,731	\$562,848.00
RevenueVehicles	BU - Bus	2305	Gillig Low	35' LOW FLOOR	1	15GGB2719F1185857	Volusia County	2015	361,006	\$562,848.00
RevenueVehicles	BU - Bus	2306	Gillig Low	35' LOW FLOOR	1	15GGB2710F1185858	Volusia County	2015	284,031	\$562,848.00
RevenueVehicles	BU - Bus	2307	Gillig Low	35' LOW FLOOR	1	15GGB2712F1185859	Volusia County	2015	264,708	\$562,848.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
RevenueVehicles	BU - Bus	2308	Gillig Low	35' LOW FLOOR	1	15GGB2719F1185860	Volusia County	2015	271,848	\$562,848.00
RevenueVehicles	BU - Bus	2309	Gillig Low	35' LOW FLOOR	1	15GGB2710F1185861	Volusia County	2015	281,474	\$562,848.00
RevenueVehicles	BU - Bus	2310	Gillig Low	35' LOW FLOOR	1	15GGB2712F1185862	Volusia County	2015	314,598	\$562,848.00
RevenueVehicles	BU - Bus	2311	Gillig Low	35' LOW FLOOR	1	15GGB2714F1185863	Volusia County	2015	254,572	\$562,848.00
RevenueVehicles	BU - Bus	2401	Gillig Low	35' LOW FLOOR	1	15GGB2713G1188660	Volusia County	2016	192,906	\$562,848.00
RevenueVehicles	BU - Bus	2402	Gillig Low	35' LOW FLOOR	1	15GGB22715G1188661	Volusia County	2016	195,453	\$562,848.00
RevenueVehicles	BU - Bus	2403	Gillig Low	35' LOW FLOOR	1	15GGB2717G1188662	Volusia County	2016	145,740	\$562,848.00
RevenueVehicles	BU - Bus	2404	Gillig Low	35' LOW FLOOR	1	15GGB2719G1188663	Volusia County	2016	165,426	\$562,848.00
RevenueVehicles	BU - Bus	2501	Gillig Low	35' LOW FLOOR	1	15GGB2714J3190347	Volusia County	2018	143,457	\$562,848.00
RevenueVehicles	BU - Bus	2502	Gillig Low	35' LOW FLOOR	1	15GGB2716J3190348	Volusia County	2018	96,815	\$562,848.00
RevenueVehicles	BU - Bus	2503	Gillig Low	35' LOW FLOOR	1	15GGB2718J3190349	Volusia County	2018	98,075	\$562,848.00
RevenueVehicles	BU - Bus	2504	Gillig Low	35' LOW FLOOR	1	15GGB2714J3190350	Volusia County	2018	95,648	\$562,848.00
RevenueVehicles	BU - Bus	2505	Gillig Low	35' LOW FLOOR	1	15GGB2716J3190351	Volusia County	2018	118,241	\$562,848.00
RevenueVehicles	BU - Bus	2601	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192985	Volusia County	2019	72,972	
RevenueVehicles	BU - Bus	2602	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192986	Volusia County	2019	62,120	\$496,876
RevenueVehicles	BU - Bus	2603	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192987	Volusia County	2019	74,900	\$496,876
RevenueVehicles	BU - Bus	2604	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192988	Volusia County	2019	57,012	\$496,876
RevenueVehicles	BU - Bus	2605	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192989	Volusia County	2019	97,294	\$496,876
RevenueVehicles	BU - Bus	2606	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192990	Volusia County	2019	89,944	\$496,876
RevenueVehicles	BU - Bus	2607	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192991	Volusia County	2019	67,176	\$496,876
RevenueVehicles	BU - Bus	2608	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192992	Volusia County	2019	65,285	\$496,876
RevenueVehicles	BU - Bus	2609	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192993	Volusia County	2019	77,584	\$496,876
RevenueVehicles	BU - Bus	2610	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192994	Volusia County	2019	66,803	\$496,876
RevenueVehicles	BU - Bus	2611	Gillig Low	35' LOW FLOOR	1	15GGB2710K3192995	Volusia County	2019	70,042	\$496,876
RevenueVehicles	BU - Bus	2701	Gillig Low	35' LOW FLOOR	1	15GGB2712L3195257	Volusia County	2020	11,845	\$496,876
RevenueVehicles	BU - Bus	2702	Gillig Low	35' LOW FLOOR	1	15GGB2714L3195258	Volusia County	2020	15,292	\$496,876
RevenueVehicles	BU - Bus	2703	Gillig Low	35' LOW FLOOR	1	15GGB2716L3195259	Volusia County	2020	11,900	\$496,876
RevenueVehicles	BU - Bus	2704	Gillig Low	35' LOW FLOOR	1	15GGB2712L3195260	Volusia County	2020	12,618	\$496,876
RevenueVehicles	BU - Bus	2705	Gillig Low	35' LOW FLOOR	1	15GGB2714L3195261	Volusia County	2020	13,706	\$496,876
RevenueVehicles	BU - Bus	2706	Gillig Low	35' LOW FLOOR	1	15GGB2716L3195262	Volusia County	2020	13,186	\$496,876
RevenueVehicles	BU - Bus	2707	Gillig Low	35' LOW FLOOR	1	15GGB2718L3195263	Volusia County	2020	12,037	\$496,876
RevenueVehicles	CU - Cutaway Bus	6100	Azure Ford	22' TURTLE TOP	1	1FDXE45L39DA01249	Volusia County	2010	166,479	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6103	Azure Ford	22' TURTLE TOP	1	1FDXE45L09DA26699	Volusia County	2010	90,243	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8105	Chevy VTM	25' Turtle Top	1	1GB9G5B66A1104896	Volusia County	2010	435,658	
RevenueVehicles	CU - Cutaway Bus	8106	Chevy VTM	25' Turtle Top	1	1GB9F5B60A1105493	Volusia County	2010	434,359	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8107	Chevy VTM	25' Turtle Top	1	1GB9G5B64A1121017	Volusia County	2010	335,318	
RevenueVehicles	CU - Cutaway Bus	8108	Chevy VTM	25' Turtle Top	1	1GB9G5B63A1105990	Volusia County	2010	414,478	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	4120	Ford	22' TURTLE TOP	1	1FDXE45L39DA82793	Volusia County	2012	275,373	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	4121	Ford	22' TURTLE TOP	1	1FDXE45L39DA82736	Volusia County	2012	238,020	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6120	Ford	22' TURTLE TOP	1	1FDXE45L39DA82634	Volusia County	2012	274,648	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6121	Ford	22' TURTLE TOP	1	1FDXE45L39DA82635	Volusia County	2012	201,938	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6123	Ford	22' TURTLE TOP	1	1FDXE45L39DA82637	Volusia County	2012	267,044	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6124	Ford	22' TURTLE TOP	1	1FDXE45L39DA82638	Volusia County	2012	286,156	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6125	Ford	22' TURTLE TOP	1	1FDXE45L39DA82639	Volusia County	2012	227,069	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6126	Ford	22' TURTLE TOP	1	1FDXE45L39DA82790	Volusia County	2012	247,517	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6127	Ford	22' TURTLE TOP	1	1FDXE45L39DA82791	Volusia County	2012	311,568	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6128	Ford	22' TURTLE TOP	1	1FDXE45L39DA82792	Volusia County	2012	266,953	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6140	Ford	TURTLE TOP	1	1FDXE45L39DA82752	Volusia County	2014	211,480	\$135,849.00
RevenueVehicles	MV-1	5150	MV-1		1	57WMD1A63EM100443	Volusia County	2015	107,974	
RevenueVehicles	MV-1	5151	MV-1		1	57WMD1A69EM100463	Volusia County	2015	95,183	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6150	Ford	23' Turtle Top	1	1FDXE45L39DA07693	Volusia County	2015	195,481	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6151	Ford	23' Turtle Top	1	1FDXE45L39DA07694	Volusia County	2015	201,189	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6152	Ford	23' Turtle Top	1	1FDXE45L39DA07695	Volusia County	2015	197,244	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6153	Ford	23' Turtle Top	1	1FDXE45L39DA07696	Volusia County	2015	197,532	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6154	Ford	23' Turtle Top	1	1FDXE45L39DA07697	Volusia County	2015	183,235	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6155	Ford	23' Turtle Top	1	1FDXE45L39DA07698	Volusia County	2015	206,658	\$135,849.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
RevenueVehicles	CU - Cutaway Bus	6156	Ford	23' Turtle Top	1	1FDFE4FS2FDA07699	Volusia County	2015	236,415	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6157	Ford	23' Turtle Top	1	1FDFE4FS5FDA07700	Volusia County	2015	199,193	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6158	Ford	23' Turtle Top	1	1FDFE4FS6FDA09813	Volusia County	2015	201,470	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6159	Ford	23' Turtle Top	1	1FDFE4FS8FDA09814	Volusia County	2015	203,119	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7150	Ford	23' Turtle Top	1	1FDFE4FSXFDA09815	Volusia County	2015	201,748	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7151	Ford	23' Turtle Top	1	1FDFE4FS1FDA09816	Volusia County	2015	221,577	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8150	Ford	23' Turtle Top	1	1FDFE4FSXFDA23357	Volusia County	2015	152,433	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8151	Ford	23' Turtle Top	1	1FDFE4FS1FDA23358	Volusia County	2015	119,656	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8152	Ford	23' Turtle Top	1	1FDFE4FS3FDA23359	Volusia County	2015	160,657	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	8153	Ford	23' Turtle Top	1	1FDFE4FSXFDA23360	Volusia County	2015	131,684	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6160	Ford	23' Glaval	1	1FDFE4FS8GDC40777	Volusia County	2016	146,249	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6161	Ford	23' Glaval	1	1FDFE4FSXGDC40778	Volusia County	2016	126,653	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6162	Ford	23' Glaval	1	1FDFE4FS1GDC40779	Volusia County	2016	154,032	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6163	Ford	23' Glaval	1	1FDFE4FS8GDC40780	Volusia County	2016	135,094	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6164	Ford	23' Glaval	1	1FDFE4FSXGDC40781	Volusia County	2016	142,527	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6165	Ford	23' Glaval	1	1FDFE4FS1GDC40782	Volusia County	2016	131,952	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6166	Ford	23' Glaval	1	1FDFE4S3GDC41139	Volusia County	2016	132,810	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6167	Ford	23' Glaval	1	1FDFE4FSXGDC41140	Volusia County	2016	137,901	\$98,292.00
RevenueVehicles	CU - Cutaway Bus	6170	Ford	23' Glaval	1	1FDFE4FS7HDC51562	Volusia County	2017	103,563	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6171	Ford	23' Glaval	1	1FDFE4FS0HDC51564	Volusia County	2017	93,745	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6172	Ford	23' Glaval	1	1FDFE4FS9HDC51563	Volusia County	2017	92,926	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6173	Ford	23' Glaval	1	1FDFE4FS5HDC53052	Volusia County	2017	102,490	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6174	Ford	23' Glaval	1	1FDFE4FS2HDC51565	Volusia County	2017	76,515	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6175	Ford	23' Glaval	1	1FDFE4FS4HDC51566	Volusia County	2017	94,648	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6176	Ford	23' Glaval	1	1FDFE4F7HDC53053	Volusia County	2017	76,685	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6177	Ford	23' Glaval	1	1FDFE4FS0HDC53055	Volusia County	2017	88,818	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6178	Ford	23' Glaval	1	1FDFE4FS2HDC53056	Volusia County	2017	89,605	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6179	Ford	23' Glaval	1	1FDFE4FS4HDC53057	Volusia County	2017	71,269	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7170	Ford	23' Glaval	1	1FDFE4FS6HDC53058	Volusia County	2017	85,875	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7171	Ford	23' Glaval	1	1FDFE4FS8HDC53059	Volusia County	2017	96,454	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7172	Ford	23' Glaval	1	1FDFE4FS4HDC53060	Volusia County	2017	78,308	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	7173	Ford	23' Glaval	1	1FDFE4FS6HDC53061	Volusia County	2017	77,374	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	4190	Ford	23' Turtle Top	1	1FDFE4FS2KDC34471	Volusia County	2019	22,998	\$107,234
RevenueVehicles	CU - Cutaway Bus	6190	Ford	23' Turtle Top	1	1FDFR4FS9KDC18487	Volusia County	2019	34,481	\$107,234
RevenueVehicles	CU - Cutaway Bus	6191	Ford	23' Turtle Top	1	1FDFE4FS2KDC26316	Volusia County	2019	35,326	\$107,234
RevenueVehicles	CU - Cutaway Bus	6192	Ford	23' Turtle Top	1	1FDFE4FS0KDC26317	Volusia County	2019	35,590	\$107,234
RevenueVehicles	CU - Cutaway Bus	6193	Ford	23' Turtle Top	1	1FDFE4FS4KDC26318	Volusia County	2019	40,996	\$107,234
RevenueVehicles	CU - Cutaway Bus	6194	Ford	23' Turtle Top	1	1FDFE4FS6KDC26319	Volusia County	2019	37,828	\$107,234
RevenueVehicles	CU - Cutaway Bus	6195	Ford	23' Turtle Top	1	1FDFE4FS4KDC26321	Volusia County	2019	34,095	\$107,234
RevenueVehicles	CU - Cutaway Bus	6196	Ford	23' Turtle Top	1	1FDFE4FS2KDC26320	Volusia County	2019	31,937	\$107,234
RevenueVehicles	CU - Cutaway Bus	6197	Ford	23' Turtle Top	1	1FDFE4FS8KDC34468	Volusia County	2019	41,262	\$107,234
RevenueVehicles	CU - Cutaway Bus	6198	Ford	23' Turtle Top	1	1FDFE4FSXKDC34469	Volusia County	2019	30,579	\$107,234
RevenueVehicles	CU - Cutaway Bus	6199	Ford	23' Turtle Top	1	1FDFE4FS2KDC34470	Volusia County	2019	31,050	\$107,234
RevenueVehicles	CU - Cutaway Bus	6201	Ford	23' Turtle Top	1	1FDFE4FS9KDC39856	Volusia County	2020	25,626	\$107,234
RevenueVehicles	CU - Cutaway Bus	6202	Ford	23' Turtle Top	1	1FDFE4FS0KDC39857	Volusia County	2020	20,622	\$107,234
RevenueVehicles	CU - Cutaway Bus	6203	Ford	23' Turtle Top	1	1FDFE4FS2KDC39858	Volusia County	2020	23,257	\$107,234
RevenueVehicles	CU - Cutaway Bus	6204	Ford	23' Turtle Top	1	1FDFE4FS4KDC40655	Volusia County	2020	25,210	\$107,234
RevenueVehicles	CU - Cutaway Bus	6205	Ford	23' Turtle Top	1	1FDFE4FS6KDC40656	Volusia County	2020	21,342	\$107,234
RevenueVehicles	CU - Cutaway Bus	6206	Ford	23' Turtle Top	1	1FDFE4FS2KDC47314	Volusia County	2020	21,641	\$107,234
RevenueVehicles	CU - Cutaway Bus	6207	Ford	23' Turtle Top	1	1FDFE4FS4KDC47315	Volusia County	2020	22,291	\$107,234
RevenueVehicles	CU - Cutaway Bus	6208	Ford	23' Turtle Top	1	1FDFE4FS7KDC39855	Volusia County	2020	19,291	\$107,234

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
RevenueVehicles	CU - Cutaway Bus	6209	Ford	23' Turtle Top	1	1FDFE4FS4KDC39859	Volusia County	2020	22,105	\$107,234
RevenueVehicles	CU - Cutaway Bus	7200	Ford	25' Freedom	1	1FDFE4FN0MDC02269	Volusia County	2020	13,166	\$107,234
RevenueVehicles	CU - Cutaway Bus	7201	Ford	25' Freedom	1	1FDFE4FN7MDC02270	Volusia County	2020	11,201	\$107,234
RevenueVehicles	CU - Cutaway Bus	7202	Ford	25' Freedom	1	1FDFE4FS4KDC64700	Volusia County	2020	1,660	\$107,234

## Appendix B: Asset Condition Data

### B1.1: Revenue Vehicle Assets (BU – Bus)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	1301	1	15GCB201631110876	17	666,076	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1302	1	15GCB201831110877	17	723,144	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1303	1	15GCB201X31110878	17	711,034	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1601	1	15GGB211461076845	14	689,196	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1602	1	15GGB211661076846	14	705,650	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1603	1	15GGB211861076847	14	767,547	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1604	1	15GGB211X61076848	14	673,738	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1605	1	15GGB211161076849	14	680,812	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1606	1	15GGB211861076850	14	616,634	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1801	1	15GGE271381091290	12	563,024	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1802	1	15GGE271581091291	12	505,376	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1901	1	15GGB3014A1178419	10	504,575	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1902	1	15GGB3010A1178420	10	523,005	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1903	1	15GGB3012A1178421	10	588,829	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1904	1	15GGB3014A1178422	10	438,871	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1905	1	15GGB3016A1178423	10	451,558	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1906	1	15GGB3018A1178424	10	542,172	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1907	1	15GGB301XA1178425	10	524,272	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1908	1	15GGB3011A1178426	10	515,104	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1909	1	15GGB3013A1178427	10	614,416	\$534,807.00	12	Yes



Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	2001	1	15GGB3010C1181577	8	345,201	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2002	1	15GGB3012C1181578	8	375,053	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2003	1	15GGB3014C1181579	8	424,885	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2004	1	15GGB3010C1181580	8	306,037	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2005	1	15GGB3012C1181581	8	276,969	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2006	1	15GGB3014C1181582	8	235,658	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2101	1	15GGB301XD1181670	7	206,729	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2102	1	15GGB3011D1181671	7	238,517	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2103	1	15GGB3013D1181672	7	199,497	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2104	1	15GGB3015D1181673	7	233,252	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2201	1	15GGB2717E1184141	6	271,464	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2202	1	15GGB2719E1184142	6	286,867	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2203	1	15GGB2710E1184143	6	316,606	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2204	1	15GGB2712E1184144	6	423,424	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2205	1	15GGB2714E1184145	6	301,988	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2206	1	15GGB2716E1184146	6	267,239	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2207	1	15GGB2718E1184147	6	405,809	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2208	1	15GGB271XE1184148	6	367,910	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2209	1	15GGB2711E1184149	6	407,707	\$562,848.00	12	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	2301	1	15GGB2711F1185853	5	395,017	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2302	1	15GGB2713F1185854	5	378,992	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2303	1	15GGB2715F1185855	5	277,363	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2304	1	15GGB2717F1185856	5	314,731	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2305	1	15GGB2719F1185857	5	361,006	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2306	1	15GGB2710F1185858	5	284,031	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2307	1	15GGB2712F1185859	5	264,708	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2308	1	15GGB2719F1185860	5	271,848	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2309	1	15GGB2710F1185861	5	281,474	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2310	1	15GGB2712F1185862	5	314,598	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2311	1	15GGB2714F1185863	5	254,572	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2401	1	15GGB2713G1188660	4	192,906	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2402	1	15GGB22715G1188661	4	195,453	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2403	1	15GGB2717G1188662	4	145,740	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2404	1	15GGB2719G1188663	4	165,426	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2501	1	15GGB2714J3190347	2	143,457	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2502	1	15GGB2716J3190348	2	96,815	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2503	1	15GGB2718J3190349	2	98,075	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2504	1	15GGB2714J3190350	2	95,648	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2505	1	15GGB2716J3190351	2	118,241	\$562,848.00	12	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	2601	1	15GGB2716J3190351	1	72,972	\$496,876	12	No
RevenueVehicles	BU - Bus	2602	1	15GGB2716J3190351	1	62,120	\$496,876	12	No
RevenueVehicles	BU - Bus	2603	1	15GGB2716J3190351	1	74,900	\$496,876	12	No
RevenueVehicles	BU - Bus	2604	1	15GGB2716J3190351	1	57,012	\$496,876	12	No
RevenueVehicles	BU - Bus	2605	1	15GGB2716J3190351	1	97,294	\$496,876	12	No
RevenueVehicles	BU - Bus	2606	1	15GGB2716J3190351	1	89,944	\$496,876	12	No
RevenueVehicles	BU - Bus	2607	1	15GGB2716J3190351	1	67,176	\$496,876	12	No
RevenueVehicles	BU - Bus	2608	1	15GGB2716J3190351	1	65,285	\$496,876	12	No
RevenueVehicles	BU - Bus	2609	1	15GGB2716J3190351	1	77,584	\$496,876	12	No
RevenueVehicles	BU - Bus	2610	1	15GGB2716J3190351	1	66,803	\$496,876	12	No
RevenueVehicles	BU - Bus	2611	1	15GGB2716J3190351	1	70,042	\$496,876	12	No
RevenueVehicles	BU - Bus	2701	1	15GGB2712L3195257		11,845	\$496,876	12	No
RevenueVehicles	BU - Bus	2702	1	15GGB2714L3195258		15,292	\$496,876	12	No
RevenueVehicles	BU - Bus	2703	1	15GGB2716L3195259		11,900	\$496,876	12	No
RevenueVehicles	BU - Bus	2704	1	15GGB2712L3195260		12,618	\$496,876	12	No
RevenueVehicles	BU - Bus	2705	1	15GGB2714L3195261		13,706	\$496,876	12	No
RevenueVehicles	BU - Bus	2706	1	15GGB2716L3195262		13,186	\$496,876	12	No
RevenueVehicles	BU - Bus	2707	1	15GGB2718L3195263		12,037	\$496,876	12	No

B1.2: Revenue Vehicle Assets (CU – Cutaway Bus & MV-1)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	CU - Cutaway Bus	6100	1	1FDXE45L39DA01249	10	166,479	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6103	1	1FDXE45L09DA26699	10	90,243	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8105	1	1GB9G5B66A1104896	10	435,658	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8106	1	1GB9F5B60A1105493	10	434,359	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8107	1	1GB9G5B64A1121017	10	335,318	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8108	1	1GB9G5B63A1105990	10	414,478	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	4120	1	1FDXE4FS1CDA82793	8	275,373	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	4121	1	1FDXE4FS5CDA87236	8	238,020	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6120	1	1FDXE4FS3CDA82634	8	274,648	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6121	1	1FDXE4FS5CDA82635	8	201,938	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6123	1	1FDXE4FS9CDA82637	8	267,044	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6124	1	1FDXE4FS0CDA82638	8	286,156	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6125	1	1FDXE4FS2CDA82639	8	227,069	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6126	1	1FDXE4FS6CDA82790	8	247,517	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6127	1	1FDXE4FS8CDA82791	8	311,568	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6128	1	1FDXE4FSXCDA82792	8	266,953	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6140	1	1FDXE4FS6DDB27552	6	211,480	\$135,849.00	7	Yes
RevenueVehicles	MV-1	5150	1	57WMD1A63EM10044 3	5	107,974	\$135,849.00	7	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	MV-1	5151	1	57WMD1A69EM100463	5	95,183	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6150	1	1FD4E4FS1FDA07693	5	195,481	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6151	1	1FD4E4FS3FDA07694	5	201,187	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6152	1	1FD4E4FS5FDA07695	5	197,244	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6153	1	1FD4E4FS7FDA07696	5	197,532	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6154	1	1FD4E4FS9FDA07697	5	183,235	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6155	1	1FD4E4FS0FDA07698	5	206,658	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6156	1	1FD4E4FS2FDA07699	5	236,415	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6157	1	1FD4E4FS5FDA07700	5	199,193	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6158	1	1FD4E4FS6FDA09813	5	201,470	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6159	1	1FD4E4FS8FDA09814	5	203,119	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	7150	1	1FD4E4FSXFDA09815	5	201,748	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	7151	1	1FD4E4FS1FDA09816	5	221,577	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8150	1	1FD4E4FSXFDA23357	5	152,433	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8151	1	1FD4E4FS1FDA23358	5	119,656	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8152	1	1FD4E4FS3FDA23359	5	160,657	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8153	1	1FD4E4FSXFDA23360	5	131,684	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6160	1	1FD4E4FS8GDC40777	4	146,249	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6161	1	1FD4E4FSXGDC40778	4	126,653	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6162	1	1FD4E4FS1GDC40779	4	154,032	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6163	1	1FD4E4FS8GDC40780	4	135,094	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6164	1	1FD4E4FSXGDC40781	4	142,527	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6165	1	1FD4E4FS1GDC40782	4	131,952	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6166	1	1FD4E4S3GDC41139	4	132,810	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6167	1	1FD4E4FSXGDC41140	4	137,901	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6170	1	1FD4E4FS7HDC51562	3	103,563	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6171	1	1FD4E4FS0HDC51564	3	93,745	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6172	1	1FD4E4FS9HDC51563	3	92,926	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6173	1	1FD4E4FS5HDC53052	3	102,490	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6174	1	1FD4E4FS2HDC51565	3	76,515	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6175	1	1FD4E4FS4HDC51566	3	94,648	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6176	1	1FD4E4F7HDC53053	3	76,685	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6177	1	1FD4E4FS0HDC53055	3	88,818	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6178	1	1FD4E4FS2HDC53056	3	89,605	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6179	1	1FD4E4FS4HDC53057	3	71,269	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7170	1	1FD4E4FS6HDC53058	3	85,875	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7171	1	1FD4E4FS8HDC53059	3	96,454	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7172	1	1FD4E4FS4HDC53060	3	78,308	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7173	1	1FD4E4FS6HDC53061	3	77,374	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	4190	1	1FD4E4FS2KDC34471	1	22,998	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6190	1	1FD4R4FS9KDC18487	1	34,481	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6191	1	1FD4E4FS2KDC26316	1	35,326	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6192	1	1FD4E4FS0KDC26317	1	35,590	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6193	1	1FD4E4FS4KDC26318	1	40,996	\$107,234	7	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	CU - Cutaway Bus	6194	1	1FDFE4FS6KDC26319	1	37,828	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6195	1	1FDFE4FS4KDC26321	1	34,095	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6196	1	1FDFE4FS2KDC26320	1	31,937	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6197	1	1FDFE4FS8KDC34468	1	41,262	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6198	1	1FDFE4FSXKDC34469	1	30,579	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6199	1	1FDFE4FS2KDC34470	1	31,050	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6201	1	1FDFE4FS9KDC39856		25,626	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6202	1	1FDFE4FS0KDC39857		20,622	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6203	1	1FDFE4FS2KDC39858		23,257	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6204	1	1FDFE4FS4KDC40655		25,210	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6205	1	1FDFE4FS6KDC40656		21,342	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6206	1	1FDFE4FS2KDC47314		21,641	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6207	1	1FDFE4FS4KDC47315		22,291	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6208	1	1FDFE4FS7KDC39855		19,291	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	6209	1	1FDFE4FS4KDC39859		22,105	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	7200	1	1FDFE4FN0MDC02269		13,166	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	7201	1	1FDFE4FN7MDC02270		11,201	\$107,234	7	No
RevenueVehicles	CU - Cutaway Bus	7202	1	1FDFE4FS4KDC64700		1,660	\$107,234	7	No

Appendix B: Asset Condition Data

B2: Equipment Assets

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Equipment	Hardware	ANTENNA EQUIPMENT	1	167907	13	N/A	\$92,807.00	5	Yes
Equipment	Hardware	COIN COUNTER W/CONVEYOR	1	168427	12	N/A	\$17,805.00	5	Yes
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM	1	170260	11	N/A	\$255,064.00	5	Yes
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM	1	170260	11	N/A	\$310,032.00	5	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167909	13	N/A	\$81,801.00	10	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167908	13	N/A	\$61,041.00	30	No
Equipment	Hardware	DISPATCH CONSOLES	1	167909	13	N/A	\$61,041.00	4	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167908	13	N/A	\$81,801.00	4	Yes
Equipment	Hardware	Electronic Display System	1	30055805-01	23	N/A	\$170,585.00	5	Yes
Equipment	Hardware	Electronic Display System-Transfer Plaza	1	30055805-01	23	N/A	\$73,000.00	5	Yes
Equipment	Hardware	WIRELESS PROBING	1	191538	5	N/A	\$25,468.00	5	Yes
Equipment	Maintenance	Fuel Island	1	30036204	29	N/A	\$161,446.00		
Equipment	Non-Revenue/Service Automobile	Chevy Impala (149)	1	2G1WB55K379321860	13	100,474	\$73,026.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford Escape Hybrid (151)	1	1FMCU49H58KB08224	13	145,160	\$73,026.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Dodge Utility Truck (805)	1	3D7KR26L99G555989	11	59,259	\$73,026.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Dodge Utility Truck (806)	1	3D 6WG46L09G556178	11	187,109	\$73,026.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Dodge Utility Truck (807)	1	3D 6WG46L49G555986	11	130,375	\$73,026.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (260)	1	1FTNE2LE7ADA99531	10	262,458	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (257)	1	1FTNE2LE7ADA99528	10	226,854	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (256)	1	1FTNE2LE7ADA99527	10	194,829	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (250)	1	1FTNE2LE9ADA96177	10	90,803	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (254)	1	1FTNE2LE7ADA99525	10	101,922	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (252)	1	1FTNE2EL4ADA96179	10	88,802	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (259)	1	1FTNE2LE7ADA99530	10	175,362	\$60,030.00	4	Yes

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (251)	1	1FTNE2L2ADA96178	10	77,365	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (253)	1	1FTNE2ELXADA99524	10	193,891	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (258)	1	1FTNE2EL9ADA99529	10	251,596	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford E-250 Club (255)	1	1FTNE2EL3ADA99526	10	85,124	\$60,030.00	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford Turtle Top (155)	1	1FDWE3FL1DDA15521	7	195,153	\$108,694	4	Yes
Equipment	Non-Revenue/Service Automobile	Ford Turtle Top (156)	1	1FDWE3F61KDC47995		17,887	\$108,694	4	No
Equipment	Non-Revenue/Service Automobile	Ford Escape (157)	1	1FMCU0F65LUB82266		0	\$26,295	4	No
Equipment	Non-Revenue/Service Automobile	Ford Escape (158)	1	1FMCU0F63LUB82332		144	\$26,295	4	No
Equipment	Non-Revenue/Service Automobile	Ford Escape (159)	1	1FMCU0F64LUB82632		449	\$26,295	4	No
Equipment	Non-Revenue/Service Automobile	Ford Escape Hybrid (160)	1	1FMCU0BZ8LUB83833		0	\$26,295	4	No
Equipment	Non-Revenue/Service Automobile	Ford Escape Hybrid (161)	1	1FMCU0BZ1LUB83902		0	\$26,295	4	No
Equipment	Security	Digital On-board Camera System	1	169692	13	N/A	\$297,181.00		
Equipment	Security	Security Camera - 950 Big Tree	1	176810	9	N/A	\$50,000.00		
Equipment	Security	Security Camera – 1344 Tractor Way	1	186808	9	N/A	\$179,126.00		
Equipment	Security	Security Camera – Transfer Plaza	1	178809	9	N/A	\$50,000.00		
Equipment	Security	Security System, Camera System – 950 Big Tree	1	176810	9	N/A	\$179,126.00		
Equipment	Security	Security System, Camera System – 701 Earl St	1	176807	9	N/A	\$28,475.00		
Equipment	Security	Security System, Camera System – Ocean Center	1	176808	9	N/A	\$49,020.00		
Equipment	Security	Security System, Camera System – Transfer Plaza	1	176809	9	N/A	\$55,057.00		
Equipment	Software	Card and Tag Reader	1	179459	8	N/A	\$18,111.00		
Equipment	Software	Computer Server	1	8856	4	N/A	\$8,856.00		
Equipment	Software	ITS	1	176600	11	N/A	\$1,098,984.00		
Equipment	Software	Portable Data Unit	1	190597	7	N/A	\$21,821.00		
Equipment	Software	Verus pro	1	191123	7	N/A	\$9,550.00		
Equipment	Software	Votran ITS System	1	520100900	7	N/A	\$533,802.00		
Equipment	Software	Wireless Access for Buses	1	190974	7	N/A	\$8,068.00		
Equipment	Tucks and other Rubber Tire Vehicles	Forklift	1	154888	21	N/A	\$33,775.00		

Appendix B: Asset Condition Data

B3.1: Facilities Assets (950 Big Tree Road)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Administration/Maintenance	Volusia County Mobility Management Center (Building)	1	30055825	21	4	\$6,398,540.00
Facilities	Administration/Maintenance	CONCRETE SOUND WALL ON PROPERTY	1	30055881	7	4	\$93,624.00
Facilities	Administration/Maintenance	THRU WALL UNIT (Money room equipment)	1	141076	30	2	\$69,336.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices – Original office/maintenance facility. Rehab in 1998	1	30036201	39	3	\$1,015,408.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices Additions - Original office/maintenance facility. Rehab in 1998	1	30036201-01	29	3	\$46,272.00
Facilities	Administration	A/C RECYCLER	1	192266	6	4	\$7,150.00
Facilities	Maintenance	A/C RECYCLER	1	192267	7	3	\$7,150.00
Facilities	Maintenance	COMPRESSOR	1	192278	6	4	\$19,877.00
Facilities	Maintenance	Fuel Island (Original fuel island)	1	30055901	29	2	\$375,000.00
Facilities	Maintenance	Fuel Tanks (Original fuel tanks)	1	30055901	30	1	\$265,284.00
Facilities	Maintenance	Gasboy 50gpm Fuel Dispenser	1	176818	9		\$9,111.00
Facilities	Maintenance	Gasboy 50gpm Fuel Dispenser	1	176817	9		\$9,111.00
Facilities	Maintenance	Mobile Lifting Station	1	162659	16		\$28,672.00
Facilities	Maintenance	Test Simulator Odyssey	1	191537	7		\$15,628.00
Facilities	Parking Structures	Parking Lot and fence (Concrete rehab)	1	30055905	10	4	\$945,477.80
Facilities	Storage	Paint and Storage Building (Paint & Body building)	1	30036202	37	4	\$50,000.00
Facilities	Storage	Vehicle Storage Building (Rehab in 2008, now Regional Training Center)	1	30051701	34	4	\$51,450.00

B3.2: Facilities Assets (1344 Tractor Way)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Maintenance	Westside Maintenance Facility	1		6	4	\$3,800,000.00
Facilities	Maintenance	Fuel Island	1		6	4	\$233,725.00?
Facilities	Maintenance	Bus Wash	1		6	4	\$144,212.00
Facilities	Parking Structure	Bus parking lot	1		6	4	\$900,000.00
Facilities	Maintenance	Air Compressor & Dryer	1		6	4	\$17,397.00
Facilities	Maintenance	Emergency Generator	1		6	4	\$50,279.00
Facilities	Maintenance	Portable Koni Lifts	1		6	4	\$49,750.00

Cost of other assets associated with the Westside Maintenance Facility are included in the original cost of the facility (\$3.8M).



B3.3: Facilities Assets (207 Mary McLeod Bethune Blvd)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Passenger Facilities	Transfer Plaza	1	30055805	26	4	\$1,311,128.00

B3.4: Facilities Assets (701 Earl St)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Passenger Facilities	ITF/Pedestrian Crosswalk	1	30065825	19	3	\$10,645,709.00
Facilities	Maintenance	Tennant Power Sweeper	1	162668	16		\$28,672.00

B3.5: Facilities Assets (Passenger Facilities/Bus Shelters)

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Passenger Facilities	4-2-M BUS SHELTERS	14		10	3	\$4,034.17
Facilities	Passenger Facilities	4-2-M BUS SHELTERS	10		9	3	\$3,815.67
Facilities	Passenger Facilities	4-2-M BUS SHELTERS	2		7	3	\$3,848.00
Facilities	Passenger Facilities	SL-0510OFDO-BZ BUS SHELTERS	10		5	3	\$3,975.00
Facilities	Passenger Facilities	SLIMLINE SERIES BUS SHELTERS	10		4	3	\$3,975.00
Facilities	Passenger Facilities	SLIMLINE SERIES BUS SHELTERS	5		2	3	\$3,975.00

Bus shelters are either installed or in stock.

Appendix C: Proposed Investment Project List

Project Year	Project Name	Asset/Asset Class	Cost	Priority
2021	Gas Bus Acquisition	RevenueVehicles	\$1,763,223	High
2021	Diesel Bus Acquisition	RevenueVehicles	\$2,525,000	High
2021	Westside Maintenance Facility Upgrades	Facilities	\$850,000	High
2021	Renovate ITF (701 Earl St)	Facilities	\$238,000	Medium
2021	Renovate Transfer Plaza (207 Mary McLeod Bethune Blvd)	Facilities	\$153,500	Medium
2021	Eastside Maintenance Shop	Facilities	\$31,000	High
2021	Administration-Renovation	Facilities	\$312,395	Low
2021	Information Technology Upgrades	Equipment	\$190,000	High
2022	Gas Bus Acquisition	RevenueVehicles	\$1,712,000	High
2022	Diesel Bus Acquisition		\$2,525,000	High
2022	Westside Maintenance Facility Upgrades	Facilities	\$129,000	Low
2022	Renovate ITF (701 Earl St)	Facilities	\$60,000	High
2022	Renovate Transfer Plaza (207 Mary McLeod Bethune Blvd)	Facilities	\$107,000	Medium
2022	Eastside Maintenance Shop	Facilities	\$162,000	Medium
2022	Administration-Renovation	Facilities	\$68,000	Low
2023	Gas Bus Acquisition	RevenueVehicles	\$880,000	High
2023	Diesel Bus Acquisition	RevenueVehicles	\$4,545,000	High
2023	Westside Maintenance Facility Upgrades	Facilities	\$18,000	Low
2023	Renovate Transfer Plaza (207 Mary McLeod Bethune Blvd)	Facilities	\$15,000	Medium
2023	Eastside Maintenance Shop	Facilities	\$545,782	High
2023	Administration-Renovation	Facilities	\$250,000	Low
2023	Renovate Transfer Plaza (207 Mary McLeod Bethune Blvd)	Facilities	\$250,000	Low
2024	Gas Bus Acquisition	RevenueVehicles	\$1,540,000	High
2024	Diesel Bus Acquisition	RevenueVehicles	\$3,030,000	High
2024	Westside Maintenance Facility Upgrades	Facilities	240,000	Medium
2025	Diesel Bus Acquisition	RevenueVehicles	\$2,040,000	Medium
2025	Information Technology Upgrades	Equipment	\$300,000	High

