

Transit Asset Management Plan



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1.0 INTRODUCTION

Votran is the recipient of federal funds granted from the US Department of Transportation through the Federal Transit Administration (FTA). In receiving these funds, Votran is obligated to undertake various actions as directed by FTA.

Federal legislation enacted in 2012 included the program for funding transit systems and highways, termed Moving Ahead for Progress in the 21st Century (MAP-21). The provisions of MAP-21 include requirements for sound transit asset management, performance expectations and increased accountability. One such new requirement in process is the development and maintenance of a Transit Asset Management Plan (TAM). In anticipation of this requirement becoming mandatory, Votran prepared this TAM, in advance of the expected FTA directive. The first version of this document was finalized for Votran in March 2016.

In July 2016 the FTA published the final rule [49 CFR § 625.45 (b)(1)]. This document is being shared with the TPO in September 2018, thereby meeting the deadline of October 2, 2018. The plan must be uploaded in National Transit Database annual report cycle in January 2019.

Votran is a Tier II agency, operating less than 100 fixed route vehicles. The FTA template for supplying the required reporting data tables and forms are shown as appendix items. The data will be updated periodically to reflect changes in the asset status. Votran TAM targets are on the first page of the first appendix.

Through asset management, FTA stated, “transit agencies can more effectively use available funds to improve the physical condition and performance of their system. This, in turn, has the potential to increase ridership” (U.S. Department of Transportation, Federal Transit Administration, *Asset Management Guide: Focusing on the Management of Our Transit Investments*, October 2012, FTA Report No. 0027. In addition, FTA cited the following business benefits associated with improved asset management practices:



Table 1. Transit Asset Management Benefits

Business Benefits	Asset Management Approach
Customer service improvement	<ul style="list-style-type: none"> • Improves on-time performance and service operations, vehicle and facility cleanliness; reduces missed trips, slow orders, and station shutdowns • Focus investments around customer-centered goals and metrics
Increased productivity and reduction in costs	<ul style="list-style-type: none"> • Maintain assets more effectively, using conditions-based approaches and using predictive and preventive maintenance strategies (when feasible) to reduce costs while improving service delivery
Optimized resource allocation	<ul style="list-style-type: none"> • Better align spending with agency goals and objectives to obtain the greatest return from limited funds • Incorporates lifecycle cost, risk and performance trade-offs into capital programming and O&M budgeting
Improved communications	<ul style="list-style-type: none"> • Provide stakeholders with more accurate and timely customer-centered performance indicators • Provide tools to communicate forecasted performance metrics (including level of service) based on different levels of funding

1.1 OBJECTIVES

To meet the criteria in the previous section, this TAM Plan:

- Establishes an inventory of current Votran assets;
- Documents the current condition of the assets;
- Lists procedures in place to maintain the assets in a State of Good Repair (SGR) as defined by FTA; and
- Presents best practices guidelines for continuing fleet operation while maintaining effective transit asset management.



Votran's assets include rolling stock and facilities' furniture, fixtures and equipment (FFE). In preparing the asset inventory, original asset construction cost or purchase price were at times estimated when an original purchase price was unavailable. Asset replacement costs were based on prevailing standard industry costs.

1.2 VOTRAN SYSTEM OVERVIEW

The Volusia County, Florida County Council created the County's public transportation system, Votran, in 1975, as a service of the County government. Votran currently provides transportation to urban and rural areas of the County using: a fixed route fleet of heavy duty vehicles with a life cycle of 12 years and 500,000 miles; and a paratransit fleet of cutaway type vehicles with a life cycle of 7 years and 200,000 miles.

Facilities include the following:

- Mobility Management Center (administration and primary operations and maintenance center) in South Daytona;
- Intermodal transportation facility in Daytona Beach;
- Transfer plaza in Daytona Beach;
- Bus transfer and paratransit facility in New Smyrna Beach and
- Westside operations and maintenance facility in Orange City.

Votran operates fixed-route bus service and demand-response complimentary ADA paratransit service seven days per week within the urban areas of Volusia County. Sunday service is limited to certain core area routes in the Daytona Beach area. Service hours are from approximately 6 AM to 7 PM. Night service is operated from approximately 7 PM until midnight Monday through Saturday, limited to the same routes as Sunday service. Votran has a peak-period operational level of 54 buses for fixed route service and 53 paratransit buses.

Votran provides limited service on Memorial Day, Fourth of July and Labor Day, Thanksgiving Day, Christmas Day and New Year's Day.

The 2010 census showed a total population of approximately 494,593. Of this, 18.2% of the population was under 18 years of age, and 22.8 % of the population was over 65 years of age.



1.3 ASSET MANAGEMENT PLAN REQUIREMENTS

Per FTA, the Votran TAM Plan must:

- Using objective and consistent measurement standards, determine the condition of capital assets (facilities, rolling stock, FFE and infrastructure);
- Establish performance measures for (SGR), and set targets for achieving SGR for the transit system;

To that end, this document includes tabular data compilations of the following:

- Facilities and FFE inventory, and their replacement cost estimates
- Rolling stock inventory, and their replacement cost estimates using current fiscal year capital asset expenditure budgets
- 2018 eligible facility FFE and rolling stock inventory

Following the implementation of this TAM plan , Votran will annually review and update this document to address the following items:

- Current condition of the system assets (SGR)
- Changes in conditions in the period following issuance of the previous TAM;
- Evaluating targets set in the previous TAM Plan and Votran’s performance in meeting the targets.



2.0 ASSET INVENTORY AND REPLACEMENT COST

2.1 ANALYSIS ASSUMPTIONS

Assumptions employed in compiling the inventory and calculating replacement costs for this TAM Plan included:

- Per FTA, assets are classified as individual items, or groups of items with the same function (example – furniture) with a total cost equal to or exceeding \$5,000.
- Building replacement costs were determined using an annual cost adjustment factor of 3%.
- Original construction costs for Votran’s facilities follow:
 - Mobility Management Center - \$13 million.
 - Transfer Plaza – \$3.0 million.
 - Intermodal Transfer Facility – \$1.6 million.
- Equipment and machinery permanently attached to a structure were considered part of the structure. Examples’ include overhead rail-mounted lifts/hoists, HVAC systems, lighting, plumbing/mechanical/electrical building systems, and rest rooms/locker rooms.
- Furnishings, fixtures and equipment (FFE) replacement costs were determined using one of several cost references: 1) Votran costs for recently purchased similar items; 2) current manufacturer pricing; 3) Consumer Price Index Research Series data.
- Rolling stock replacement costs were based on Votran’s recent purchases of similar vehicles. A 5.00 vehicle cost increase was employed for fixed route vehicles.
- Useful life estimates were based on available resources, such as IRS depreciation schedules, FTA guidance, industry standards, or in-house experience.

2.2 ASSESSMENT AND MEASUREMENT ASSUMPTIONS

This section lists the qualitative evaluation criteria employed to determine condition of facilities, FFE and rolling stock.



2.2.1 FACILITIES AND FURNITURE, FIXTURES AND EQUIPMENT

Baseline assessment of the facilities, including furniture, fixtures and equipment (FFE), employed the following criteria:

Table 2. Facilities and FFE condition

Rating	Overall Condition
Excellent	No visible defects, new or near new condition, may still be under warranty if applicable
Good	Good condition, but no longer new, may be slightly defective or deteriorated, but is overall functional
Adequate	Moderately deteriorated or defective; but has not exceeded useful life
Marginal	Defective or deteriorated in need of replacement; exceeded useful life
Poor	Critically damaged or in need of immediate repair; well past useful life

2.2.2 ROLLING STOCK

In terms of its rolling stock, Votran’s approach to managing its fleet assets is first established at vehicle purchase and is tracked through Votran’s Maintenance Plan. Each purchased vehicle is assigned a service life in terms of both Life Years and Service Miles. The Maintenance Department maintains a comprehensive database of all revenue vehicles, organized into the following vehicle categories:

- Fixed route
- Paratransit

For each of the above vehicle categories, the database spreadsheets include a periodically updated vehicle replacement program by year with a long-term look-ahead projected replacement schedule, and in addition tracks the following vehicle criteria:

- Asset Category
- Asset Class
- Asset Name



- Make
- Model
- County
- ID/Serial No.
- Asset Owner
- Acquisition Year
- Vehicle Mileage
- Replacement Cost/Value

Concurrently, and as an integral part of the facility's preventive maintenance program, detailed spreadsheets are populated and tracked for each vehicle's engine and transmission. Spreadsheets are maintained on a monthly basis for engines and transmissions, and for specific vehicle classes. By providing the following entries, these spreadsheets serve Votran management in terms of both a proactive engine/transmission maintenance tracking and refurbishment schedule along with a five year look ahead cost forecasting model to help ensure funding is available to properly maintain the fleet:

- Vehicle number
- Engine (or transmission) number
- Install mileage
- Current mileage
- Mileage remaining
- Projected replacement and projected cost for the next five fiscal years

2.3 INVENTORY AND REPLACEMENT COSTS

Facility replacement costs were estimated using a 3% per year cost adjustment factor.



3.0 STATE OF GOOD REPAIR APPROACH

3.1 INTRODUCTION

As stated in Section 1.0, FTA’s development of formal TAM Plan requirements remains a work in progress. From an overall perspective, the Plan seeks to develop the recordkeeping and procedures to facilitate maintaining Votran’s assets in a state of good repair (SGR), a concept deemed increasingly important by FTA. Similar to the TAM Plan status, no single industry-accepted definition of SGR is in place as of this writing. That said, SGR is addressed in a number of recognized guidance documents, notably:

- American Public Transportation Association (APTA) – two documents were issued August 28, 2013 by the Transit Asset Management Working Group:
 - APTA SGR-TAM-RP-001-13, *Creating a Transit Asset Management Program*.
 - APTA SGR-TAM-RP-00-13, *Defining a Transit Asset Management Framework to Achieve A State of Good Repair*.
- FTA, *Asset Management Guide: Focusing on the Management of Our Transit Investments*, October 2012, FTA Report No. 0027.

The referenced FTA document, in introducing transit asset management, provided a definition of transit asset management, reproduced below and followed by its two core concepts, as follows:

“Transit asset management is a strategic and systemic process through which an organization procures, operates, maintains, rehabilitates and replaces transit assets to manage their performance, risks, and costs over their lifecycle to provide safe, cost-effective, and reliable services to current and future customers.”

“Concept 1, Customer Level of Service – Asset management can affect level of service by improving on-time performance and vehicle cleanliness, and by reducing missed trips, slow orders, and service and station shutdowns. It can also improve safety, security, and risk management. Asset Management provides accountability and communicates performance and asset condition to customers.”

“Concept 2, Lifecycle Management – The core of asset management is understanding and minimizing the total cost of ownership while still maximizing its performance. Transit asset management integrates activities across departments and offices in a



transit agency to optimize resource allocation by providing quality information and well-defined business objectives to support decision making within and between classes of assets.”

Proper asset management is fundamentally important to maintaining SGR. Section 2 of this document provided the baseline data for SGR management – the detailed assets inventory and replacement costs, necessary components for establishing lifecycle asset management protocols. Proper management of these assets (including maintenance, repair, rehabilitation and replacement when required) within budgetary constraints allows the mechanism with which Votran can provide the required level of service (LOS) to its customer base.

The remainder of this section documents Votran’s in-place data management and operational procedures that were initially developed to achieve the system’s SGR, and are currently employed to maintain its SGR.

3.2 SPECIFIC SGR OBJECTIVES AND METHODS

The concepts above can be in turn broken down to provide specific, measurable objectives necessary for maintaining SGR, such as:

- Developing and continually updating the asset inventory, keeping current with all procurements, implementation and disposals for facilities, FFE and rolling stock;
- Recording and updating asset condition, important for tracking the overall SGR, asset needs and determining replacement priorities;
- Developing a system of asset performance measures, necessary for evaluating the adequacy of the asset for its intended purpose;
- Tracking lifecycle costs, inclusive of the asset procurement, implementation, operation, maintenance and disposal costs. Compiling these data allows for informed decision making to determine strategies for asset renewal versus replacement;
- Financial planning allows for timely communication of anticipated asset funding that must be in place for the viability and sustainability of the system;
- Asset management and maintaining SGR require periodic program evaluations to allow for continuous improvement in managing the system assets. In other words, the TAM Plan is a document that will never be finalized, but continually updated in keeping with the goals described herein;



- Evaluating and managing risks associated with the individual assets, evaluating which assets are critical to system operations.

The SGR objectives tracked by Votran and the in-place methods to maintain the SGR status quo follow.

Votran monitors operations costs, maintenance expenses, rehabilitation and replacement needs against the funding limits of its budget. Funding 'burn rates' are evaluated in the context of the planned asset replacement schedule versus the overall budget limits on a continual basis throughout each fiscal year.

Management of Votran's rolling stock ensures each vehicle remains in SGR until such time that the vehicle reaches the end of its useful life, using the cost monitoring and funding techniques described in the previous paragraph.

Votran has multiple equipment contracts and basic ordering agreements in place with multiple vendors, and also relies on the Volusia County competitive procurement system for major asset procurement, ensuring competitive pricing for asset purchases. Repairs, upgrades and related facility enhancements to maintain SGR are prioritized, scheduled and competitively bid.

Similar to facilities management, FFE needs are continually evaluated and spending is prioritized to maintain SGR while staying within budget limits.

All assets are tracked and managed (facilities, FFE and rolling stock) through Votran's existing DPSI iMaint software and Volusia County's AMS Program.

Performance measures include monthly reporting of on-time performance data, trip information, hours and mileage information, and related vehicle/driver information, and are discussed in more detail in Section 3.5.

Annual reviews of the TAM Plan will be conducted by September 30 of each year, coinciding with the end of the fiscal year. The updates will address the current condition of the system and its assets, and determining if the assets remain in SGR. In addition, the update will report on any change in asset condition(s), discuss performance measures and whether the targets were met, and include corrective



action(s) as needed. Also, the update will include a financial analysis, looking forward to the next year's budget relative to the financial performance for the year ending, and determine if any asset allocation strategy revisions are needed.

Another important task for the annual review will be to revise the list of assets that have exceeded their useful life during the current year ending. The baseline for this effort is the spreadsheet information included in Appendix B, and the spreadsheets highlight those assets (facilities, FFE and/or rolling stock) that are currently still in service, but have exceeded their projected useful life. As part of the annual review, each such asset will be evaluated to determine the appropriate course of action (replacement, retirement [if the asset is no longer needed for operational sustainability], or extension of service). Where applicable, the assets expected life can be revised and the asset returned to the working inventory.

3.3 ASSET INVENTORY AND CONDITION DETERMINATION

Votran's facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. To illustrate, considerable improvements have been made in the past several years to the facilities using Federal funding:

- Mobility Management Center, Management Center (Administration, Operations and Maintenance facility) -- roof replacement was conducted in two buildings, the HVAC system was replaced with a chiller system, and submetering was installed, resulting in better energy monitoring and improved facility performance.
- Bus Transfer Plaza – roof repairs were completed, the HVAC system was replaced and high efficiency lighting was installed, improving performance and increasing safety.
- Intermodal Transportation Facility – the existing air conditioning system was replaced with a high efficiency mini-split system, resulting in improved performance.

In 2014, Votran updated its facility and system operational efficiencies by establishing its Westside Maintenance facility in Orange City. Use of this facility has significantly reduced deadhead expenses and maintenance costs for the fixed route buses serving the western portion of the County. Also, this location helped facilitate initiation of connector service to the area's recently established commuter rail system. Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and



specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Through 2018, Votran personnel completed 98% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran's fleet of revenue vehicle in a consistent state of good repair.

Through timely preventive maintenance and repairs, Votran has been able to extend the useful life of these vehicles.

- Fuel savings – the hybrids average 6.06 miles per gallon (mpg) compared to 3.7 mpg for the conventional diesel buses
- Replacing aging conventional diesel buses with the hybrids has lowered maintenance costs per vehicle
- By investing in hybrid buses, operating expenses have been lowered
- Maintenance costs have been reduced owing to longer brake life in the hybrids
- Thus far, total cost savings (lifecycle) cannot be calculated for the hybrids, as the 19 vehicles currently remain in service

In addition, Votran has incorporate alternative fuel vehicles to help modernize the fleet. Votran has purchased four paratransit vehicles that operate on propane fuel. Conversion to propane, as expected has substantially reduce vehicle emissions while concurrently lowering fuel costs. Votran will continue to monitor vehicle performance throughout each vehicle's lifecycle and incorporate this data in its long-term fleet operational decision making.

Bus shelters are typically constructed using Votran funds; on completion, ownership of the structures is conveyed to the municipality in which each structure is located.

By meeting its existing (Votran and McDonald Transit) monthly reporting requirements, and conducting the work described in this section, Votran's asset inventory (facilities, FFE and rolling stock included in Appendices A and B) is considered to be in a state of good repair.

3.4 PERFORMANCE MEASURES

Service performance measures provide the tools with which to evaluate the operational effectiveness of the system, its financial condition and sustainability, and most importantly, the level of service provided to its ridership. In general,



performance measures follow generally accepted industry standards and fall into two categories – efficiency/effectiveness and quality of service.

Efficiency/effectiveness is measured through various metrics, such as passengers per revenue mile, passengers per revenue hour, farebox recovery and cost per passenger trip. Quality of service includes reliability in terms of on-time performance, and passenger load factor. These performance measures are described in the published Transit Development Plan <http://www.votran.org/core/fileparse.php/6120/urlt/Final-Votran-Transit-Development-Plan-FDOT-Submittal-by11-1-16.pdf> on page 41.

In addition, a proactive community outreach program is conducted through numerous approaches to gauge the effectiveness of Votran’s service as perceived by the local community, and especially its ridership. Votran has at times conducted stakeholder interviews, paratransit user interviews, public workshops at multiple locations throughout the county, discussion groups and on-board transit surveys. A comprehensive outreach was conducted in 2016 for the current Transit Development Plan on page 58 of the published document <http://www.votran.org/core/fileparse.php/6120/urlt/Final-Votran-Transit-Development-Plan-FDOT-Submittal-by11-1-16.pdf>.

Votran also actively conducts ad campaigns and distributes brochures in hard copy and through its web site, community network email distribution lists, and committee structure of the Transportation Planning Organization. Votran’s community outreach program includes many events throughout the County.

3.4.1 FUNDING SOURCES

Currently, funding is provided through the following sources:

- Directly generated revenue:
 - Fares collected
 - Advertising
 - ID cards
- External funding sources
 - State assistance (Block Grant, FTA 5310, FTA 5311 and Corridor funds)
 - Volusia County Property taxes/General Fund
 - Federal FTA 5339
 - Federal FTA 5307 (all types)



- Federal FHWA transfer (TPO set aside)
- Sale of scrap
- Accident repair recovery
- Miscellaneous
- Potential future funding sources
 - Increased state assistance
 - Increased federal funding
 - Contracts with local governments
 - Contracts with private businesses
 - Sales tax
 - Increased general fund contribution

3.4.2 INVESTMENT STRATEGIES AND FUNDS ALLOCATION

Investment strategies and fund allocation on a fiscal year basis are generally scheduled through the River to Sea Transportation Planning Organization (TPO). Requests for funding, enhancements and resource allocation are submitted through the TPO's Transportation Improvement Program (TIP), a priority list of federal and state-funded transportation projects. Administered through the TIP, the TPO provides for the coordinated process with state and local agencies for the development and integrated management of transportation systems and facilities throughout the state.

3.5 ASSET MANAGEMENT PROCESS ENHANCEMENTS

Candidate asset management process enhancements are submitted to the Votran General Manager for evaluation, weighing the long-term benefits versus the enhancement viability. If recommended, the action item is processed through channels and assessed for available funding criteria through the TIP or other feasible funding mechanisms.

If an enhancement is required immediately, the approval process is compressed to the extent practical to address the risk level to be remedied. Funding is completed timely to ensure the risk is satisfactorily addressed.

This document is completed with the following set of spreadsheet tables that will be maintained in compliance with the FTA TAM Rule [49 CFR § 625.45 (b)(1)].



APPENDICES

Votran Transit Asset Management Plan

Rob Stephens, Accountable Executive

Last modified by Colby E. Stallings on 07 Sep 18 at 09:13

Introduction

The Volusia County, Florida County Council created the County's public transportation system, Votran, in 1975, as a service of the County government. Votran currently provides transportation to urban and rural areas of the County using: a fixed route fleet of heavy duty vehicles with a life cycle of 12 years and; a paratransit fleet of cutaway type vehicles with a life cycle of 500,000 miles and 7 years and 200,000.

Votran has incorporated alternative fuel vehicles to help modernize the fleet. Votran has purchased four paratransit vehicles that operate on propane fuel. Conversion to propane, as expected has substantially reduce vehicle emissions while concurrently lowering fuel costs. As with its hybrid buses, Votran will monitor vehicle performance throughout each vehicle's lifecycle and incorporate this data in its long-term fleet operational decision making.

Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Through 2018, Votran personnel completed 98% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran's fleet of revenue vehicle in a consistent state of good repair.

Votran's facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. Votran staff performs regular facilities/equipment inspections, and tracks facilities and equipment usage and age. This information is used to place repairs and replacements in the Capital Improvement Program for funding and identification.

Performance Targets & Measures

Asset Category - Performance Measure	Asset Class	2019 Target	2020 Target	2021 Target	2022 Target	2023 Target
REVENUE VEHICLES						
Age - % of revenue vehicles within a particular asset class that have met or exceeded their Useful Life Benchmark (ULB)	AB - Articulated Bus	N/A				
	AO - Automobile	N/A				
	BR - Over-the-road Bus	N/A				
	BU - Bus	23%	20%	15%	15%	15%
	CU - Cutaway Bus	23%	20%	15%	15%	15%
	DB - Double Decked Bus	N/A				
	FB - Ferryboat	N/A				
	MB - Mini-bus	N/A				
	MV - Mini-van	N/A				
	RT - Rubber-tire Vintage Trolley	N/A				
	SB - School Bus	N/A				
	SV - Sport Utility Vehicle	N/A				
	TB - Trolleybus	N/A				
	VN - Van	N/A				
MV-1	1%	1%	1%	1%	100%	
Custom 2	N/A					
Custom 3	N/A					
EQUIPMENT						
Age - % of vehicles that have met or exceeded their Useful Life Benchmark (ULB)	Non Revenue/Service Automobile	10%	10%	10%	10%	10%
	Steel Wheel Vehicles	N/A				
	Trucks and other Rubber Tire Vehicles	10%	1%	1%	1%	1%
	Software	15%	15%	15%	15%	15%
	Hardware	20%	20%	20%	15%	15%
	Security	20%	20%	20%	20%	20%
FACILITIES						
Condition - % of facilities with a condition rating below 3.0 on the FTA Transit Economic Requirements Model (TERM) Scale	Administration	10%	10%	5%	5%	5%
	Maintenance	10%	10%	10%	10%	10%
	Parking Structures	10%	10%	2%	2%	2%
	Passenger Facilities	10%	10%	10%	10%	10%
	Administration/Maintenance	10%	5%	5%	5%	5%
	Storage	10%	2%	2%	2%	2%
	N/A	N/A				

Roles and Responsibilities

Department/Individual	Role (Title and/or Description)	Subrecipient
Colby Stallings	Monitor/Update TAM plan	

Capital Asset Inventory

Please see Appendix A (Asset Register) for the asset inventory listing.

Asset Inventory Summary

Asset Category	Total Number	Avg Age	Avg Mileage	Avg Value
Revenue Vehicles	158	6.7	285,906	\$350,463.03
<i>AB - Articulated Bus</i>	0	-	-	-
<i>AO - Automobile</i>	0	-	-	-
<i>BR - Over-the-road Bus</i>	0	-	-	-
<i>BU - Bus</i>	82	8.0	393,720	\$549,091.61
<i>CU - Cutaway Bus</i>	74	5.3	171,948	\$136,161.46
<i>DB - Double Decked Bus</i>	0	-	-	-
<i>FB - Ferryboat</i>	0	-	-	-
<i>MB - Mini-bus</i>	0	-	-	-
<i>MV - Mini-van</i>	0	-	-	-
<i>RT - Rubber-tire Vintage Trolley</i>	0	-	-	-
<i>SB - School Bus</i>	0	-	-	-
<i>SV - Sport Utility Vehicle</i>	0	-	-	-
<i>TB - Trolleybus</i>	0	-	-	-
<i>VN - Van</i>	0	-	-	-
<i>MV-1</i>	2	3.0	81,979	\$135,849.00
<i>Custom 2</i>	0	-	-	-
<i>Custom 3</i>	0	-	-	-
Equipment	47	9.8	167,238	\$110,847.30
<i>Non Revenue/Service Automobile</i>	18	9.1	167,238	\$65,084.00
<i>Steel Wheel Vehicles</i>	0	-	-	-
<i>Trucks and other Rubber Tire Vehicles</i>	1	19.0	N/A	\$33,775.00
<i>Software</i>	7	5.3	N/A	\$242,741.71
<i>Hardware</i>	12	12.9	N/A	\$104,659.42
<i>Security</i>	8	7.5	N/A	\$110,998.13
Facilities	64	14.9	N/A	\$841,248.57
<i>Administration</i>	1	4.0	N/A	\$7,150.00
<i>Maintenance</i>	14	11.4	N/A	\$354,812.64
<i>Parking Structures</i>	3	16.0	N/A	\$3,950,167.27
<i>Passenger Facilities</i>	40	12.3	N/A	\$1,132,512.43
<i>Administration/Maintenance</i>	4	24.3	N/A	\$306,160.00
<i>Storage</i>	2	33.5	N/A	\$50,725.00
<i>N/A</i>	0	-	N/A	-

Condition Assessment

Please see Appendix B (Asset Condition Data) for individual asset condition listing.

Asset Condition Summary

Asset Category	Total Number	Avg Age	Avg Mileage	Avg TERM Condition	Avg Value	% At or Past ULB
Revenue Vehicles	158	6.7	285,906	N/A	\$350,463.03	30%
<i>AB - Articulated Bus</i>	0	-	-	N/A	-	-
<i>AO - Automobile</i>	0	-	-	N/A	-	-
<i>BR - Over-the-road Bus</i>	0	-	-	N/A	-	-
<i>BU - Bus</i>	82	8.0	393,720	N/A	\$549,091.61	28%
<i>CU - Cutaway Bus</i>	74	5.3	171,948	N/A	\$136,161.46	32%
<i>DB - Double Decked Bus</i>	0	-	-	N/A	-	-
<i>FB - Ferryboat</i>	0	-	-	N/A	-	-
<i>MB - Mini-bus</i>	0	-	-	N/A	-	-
<i>MV - Mini-van</i>	0	-	-	N/A	-	-
<i>RT - Rubber-tire Vintage Trolley</i>	0	-	-	N/A	-	-
<i>SB - School Bus</i>	0	-	-	N/A	-	-
<i>SV - Sport Utility Vehicle</i>	0	-	-	N/A	-	-
<i>TB - Trolleybus</i>	0	-	-	N/A	-	-
<i>VN - Van</i>	0	-	-	N/A	-	-
<i>MV-1</i>	2	3.0	81,979	N/A	\$135,849.00	0%
<i>Custom 2</i>	0	-	-	N/A	-	-
<i>Custom 3</i>	0	-	-	N/A	-	-
Equipment	47	9.8	64,049	N/A	\$110,847.30	96%
<i>Non Revenue/Service Automobile</i>	18	9.1	167,238	N/A	\$65,084.00	100%
<i>Steel Wheel Vehicles</i>	0	-	-	N/A	-	-
<i>Trucks and other Rubber Tire Vehicles</i>	1	19.0	0	N/A	\$33,775.00	100%
<i>Software</i>	7	5.3	0	N/A	\$242,741.71	86%
<i>Hardware</i>	12	12.9	0	N/A	\$104,659.42	92%
<i>Security</i>	8	7.5	0	N/A	\$110,998.13	100%
Facilities	64	14.9	N/A	2.8	\$841,248.57	N/A
<i>Administration</i>	1	4.0	N/A	4.0	\$7,150.00	N/A
<i>Maintenance</i>	14	11.4	N/A	2.1	\$354,812.64	N/A
<i>Parking Structures</i>	3	16.0	N/A	3.3	\$3,950,167.27	N/A
<i>Passenger Facilities</i>	40	12.3	N/A	3.6	\$1,132,512.43	N/A
<i>Administration/Maintenance</i>	4	24.3	N/A	3.0	\$306,160.00	N/A
<i>Storage</i>	2	33.5	N/A	3.5	\$50,725.00	N/A
<i>N/A</i>	0	-	N/A	-	-	N/A

Decision Support

Investment Prioritization

Votran's facilities are currently in a state of good repair. Votran sets aside approximately 2% of its budget annually for facilities maintenance and improvements. Votran staff performs regular facilities / equipment inspections, and tracks facilities and equipment by usage and age. This information is used to place repairs and replacements in the Capital Improvement Program for funding identification. Votran staff performs maintenance and repairs of vehicles, except for warranty repairs and specialized repairs such as engine rebuilds, transmission rebuilds and starter motor rebuilds. Votran personnel completed 98% of scheduled preventive maintenance on time for its fixed route and paratransit vehicles. On-time preventive maintenance coupled with timely and thorough repairs have helped keep Votran's fleet of revenue vehicle in a consistent state of good repair. Through timely preventive maintenance and repairs, Votran has been able to extend the useful life of these vehicles. By meeting its existing (Votran and RATP Dev) monthly reporting requirements including the Votran's asset inventory (facilities, FFE and rolling stock, Votran is considered to be in a state of good repair.

Decision Support Tools

The following tools are used in making investment decisions:

Process/Tool	Brief Description
Useful Life in accordance with FTA/GAAP	Vehicles will be replaced according to their useful life and mileage and the cost vs savings from rebuilding/replacing parts as needed.
Useful Life in accordance with FTA/GAAP	Updated as needed and according to useful life (carpets, exterior painting)
Useful Life in accordance with FTA/GAAP	Updated as needed and according to useful life where appropriate and cost savings of rebuilding/parts replacing as necessary.

Investment Prioritization

The list of prioritized investment projects is provided in Appendix C.

Appendices

[Appendix A](#)

[Appendix B1](#)

[Appendix B2](#)

[Appendix B3](#)

[Appendix C](#)

[Appendix D](#)

- Asset Register
- Revenue Vehicle (Rolling Stock) Condition Data
- Equipment Condition Data
- Facilities Condition Data
- Proposed Investment Project List
- Fleet Replacement Module Output

Appendix A: Asset Register

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Equipment	Hardware	ANTENNA EQUIPMENT			1	167907	Volusia County	2005		\$92,807.00
Equipment	Hardware	COIN COUNTER W/CONVEYOR			1	168427	Volusia County	2006		\$17,805.00
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM			1	170260	Volusia County	2007		\$255,064.00
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM			1	170260	Volusia County	2007		\$310,032.00
Equipment	Hardware	DISPATCH CONSOLES			1	167909	Volusia County	2005		\$81,801.00
Equipment	Hardware	DISPATCH CONSOLES			1	167908	Volusia County	2005		\$61,041.00
Equipment	Hardware	DISPATCH CONSOLES			1	167909	Volusia County	2005		\$61,041.00
Equipment	Hardware	DISPATCH CONSOLES			1	167908	Volusia County	2005		\$81,801.00
Equipment	Hardware	Electronic Display System			1	30055805-01	Volusia County	1995		\$170,585.00
Equipment	Hardware	Electronic Display System-Transfer Plaza			1	30055805-01	Volusia County	1995		\$73,000.00
Equipment	Hardware	WIRELESS PROBING			1	191538	Volusia County	2013		\$25,468.00
Equipment	Hardware	WIRELESS PROBING			1	191539	Volusia County	2013		\$25,468.00
Equipment	Maintenance	Fuel Island			1	30036204	Volusia County	1991		\$161,446.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	7.3L	1	1FDWE35F63HB88082	Volusia County	2004	310,300	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE24W66DA53899	Volusia County	2006	116,201	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Chevy	Impala	1	2G1WB55K379321860	Volusia County	2007	83,777	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	Escape Hybrid	1	1FMCU49H58KB08224	Volusia County	2007	126,750	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Dodge	3/4 2500	1	3D7KR26L99G555989	Volusia County	2009	37,412	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Dodge	Ram 3500	1	3D 6WG46L09G556178	Volusia County	2009	140,855	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Dodge	Ram 3500	1	3D 6WG46L49G555986	Volusia County	2009	90,173	\$73,026.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE7ADA99531	Volusia County	2010	68,479	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE7ADA99528	Volusia County	2010	55,566	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE7ADA99527	Volusia County	2010	66,255	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE9ADA96177	Volusia County	2010	167,802	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE7ADA99525	Volusia County	2010	776,498	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2EL4ADA96179	Volusia County	2010	64,151	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2LE7ADA99530	Volusia County	2010	150,993	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2L2ADA96178	Volusia County	2010	193,930	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2ELXADA99524	Volusia County	2010	202,769	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2EL9ADA99529	Volusia County	2010	130,289	\$60,030.00
Equipment	Non Revenue/Service Automobile	Ford E250 Club	Ford	E250 Club	1	1FTNE2EL3ADA99526	Volusia County	2010	228,090	\$60,030.00
Equipment	Security	DIGITAL ON-BOARD CAMERA SYSTEM			1	169692	Volusia County	2007		\$297,181.00
Equipment	Security	Security Camera 950 Big Tree			1	176810	Volusia County	2011		\$50,000.00
Equipment	Security	Security Camera OC			1	186808	Volusia County	2011		\$179,126.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Equipment	Security	Security Camera Plaza			1	178809	Volusia County	2011		\$50,000.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS 950 BIG TREE			1	176810	Volusia County	2011		\$179,126.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS ITF			1	176807	Volusia County	2011		\$28,475.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS OCEAN CENTER			1	176808	Volusia County	2011		\$49,020.00
Equipment	Security	SECURITY SYSTEM, CAMERA SYS TRANSFER PLAZA			1	176809	Volusia County	2011		\$55,057.00
Equipment	Software	CARD AND TAG READER			1	179459	Volusia County	2012		\$18,111.00
Equipment	Software	Computer Server	Intel III	Server	1	8856	Volusia County	2016		\$8,856.00
Equipment	Software	ITS			1	176600	Volusia County	2009		\$1,098,984.00
Equipment	Software	PORTABLE DATA UNIT			1	190597	Volusia County	2013		\$21,821.00
Equipment	Software	VERUS PRO			1	191123	Volusia County	2013		\$9,550.00
Equipment	Software	VOTRAN ITS SYSTEM			1	520100900	Volusia County	2013		\$533,802.00
Equipment	Software	WIRELESS ACCESS FOR BUSES			1	190974	Volusia County	2013		\$8,068.00
Equipment	Trucks and other Rubber Tire Vehicles	FORKLIFT			1	154888	Volusia County	1999		\$33,775.00
Facilities	Administration	A/C RECYCLER			1	192266	Volusia County	2014		\$7,150.00
Facilities	Administration/Maintenance	CONCRETE SOUND WALL			1	30055881	Volusia County	2013		\$93,624.00
Facilities	Administration/Maintenance	THRU WALL UNIT			1	141076	Volusia County	1990		\$69,336.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices			1	30036201	Volusia County	1981		\$1,015,408.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices Additions			1	30036201-01	Volusia County	1991		\$46,272.00
Facilities	Maintenance	A/C RECYCLER			1	192267	Volusia County	2013		\$7,150.00
Facilities	Maintenance	BUSH HOG 10' FLEX WING MOWER	Bush Hog	10' Flex Mower	1	177447	Volusia County	2013		\$14,791.00
Facilities	Maintenance	COMPRESSOR			1	192278	Volusia County	2014		\$19,877.00
Facilities	Maintenance	Fuel Island			1	30055901	Volusia County	1991		\$375,000.00
Facilities	Maintenance	Fuel Tanks			1	30055901	Volusia County	1990		\$265,284.00
Facilities	Maintenance	Fuel Tanks			1	30055901	Volusia County	1990		\$350,000.00
Facilities	Maintenance	GASBOY 50 GPM FUEL DISPENSOR			1	176818	Volusia County	2011		\$9,111.00
Facilities	Maintenance	GASBOY 50 GPM FUEL DISPENSOR			1	176817	Volusia County	2011		\$9,111.00
Facilities	Maintenance	JOHN DEERE GATOR TS	John Deere	Gator	1	179953	Volusia County	2012		\$9,265.00
Facilities	Maintenance	MOBILE LIFTING STATION			1	162659	Volusia County	2004		\$29,883.00
Facilities	Maintenance	Spray Cabinet			1	179335	Volusia County	2012		\$33,605.00
Facilities	Maintenance	TENNANT POWER SWEEPER	Tennant	Power Sweeper	1	162668	Volusia County	2004		\$28,672.00
Facilities	Maintenance	TEST SIMULATOR ODYSSEY			1	191537	Volusia County	2013		\$15,628.00
Facilities	Maintenance	Westside Maintenance Facility			1		Volusia County	2015		\$3,800,000.00
Facilities	Parking Structures	ITF & Crosswalk			1	30065825	Volusia County	2001		\$10,645,709.00
Facilities	Parking Structures	Parking Lot			1	30055905	Volusia County	1995		\$259,315.00
Facilities	Parking Structures	Parking Lot and fence			1	30055905	Volusia County	2010		\$945,477.80
Facilities	Passenger Facilities	4-2-M BUS SHELTERS			2	30055882	Volusia County	2014		\$8,485.00
Facilities	Passenger Facilities	4-2-M BUS SHELTERS			10	30055878	Volusia County	2012		\$92,264.00
Facilities	Passenger Facilities	4-2-M BUS SHELTERS (14) PURCHASE			14	30055877	Volusia County	2011		\$43,463.00
Facilities	Passenger Facilities	Bus Shelters			10	30055815	Volusia County	1998		\$54,062.00
Facilities	Passenger Facilities	BUS SHELTERS W/SOLAR LIGHTING			2	30055879	Volusia County	2013		\$19,645.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
Facilities	Passenger Facilities	Terminal / Transfer Plaza			1	30055805	Volusia County	1994		\$1,311,128.00
Facilities	Passenger Facilities	Volusia County Mobility Management Center			1	30055825	Volusia County	1998		\$6,398,540.00
Facilities	Storage	Paint and Storage Building			1	30036202	Volusia County	1983		\$50,000.00
Facilities	Storage	Regional Training Center			1	30051701	Volusia County	1986		\$51,450.00
RevenueVehicles	BU - Bus	1206 Gillig		PHANTOM	1	15GCB2015Y1089915	Volusia County	2000	748,053	\$135,849.00
RevenueVehicles	BU - Bus	1207 Gillig		PHANTOM	1	15GCB2017Y1089916	Volusia County	2000	758,520	\$534,807.00
RevenueVehicles	BU - Bus	1208 Gillig		PHANTOM	1	15GCB2019Y1089917	Volusia County	2000	840,604	\$534,807.00
RevenueVehicles	BU - Bus	1214 Gillig		PHANTOM	1	15GCB2015Y1110164	Volusia County	2000	899,720	\$534,807.00
RevenueVehicles	BU - Bus	1215 Gillig		PHANTOM	1	15GCB2017Y1110165	Volusia County	2000	757,475	\$534,807.00
RevenueVehicles	BU - Bus	1216 Gillig		PHANTOM	1	15GCB2019Y1110166	Volusia County	2000	796,968	\$534,807.00
RevenueVehicles	BU - Bus	1301 Gillig		23' PHANTOM	1	15GCB201631110876	Volusia County	2003	651,700	\$534,807.00
RevenueVehicles	BU - Bus	1302 Gillig		23' PHANTOM	1	15GCB201831110877	Volusia County	2003	705,877	\$534,807.00
RevenueVehicles	BU - Bus	1303 Gillig		23' PHANTOM	1	15GCB201X31110878	Volusia County	2003	691,715	\$534,807.00
RevenueVehicles	BU - Bus	1401 Gillig Low		25' LOW FLOOR	1	15GGE181931090694	Volusia County	2003	744,224	\$534,807.00
RevenueVehicles	BU - Bus	1402 Gillig Low		25' LOW FLOOR	1	15GGE181031090695	Volusia County	2003	833,885	\$534,807.00
RevenueVehicles	BU - Bus	1403 Gillig Low		25' LOW FLOOR	1	15GGE181231090696	Volusia County	2003	742,987	\$534,807.00
RevenueVehicles	BU - Bus	1404 Gillig Low		25' LOW FLOOR	1	15GGE181431090697	Volusia County	2003	631,850	\$534,807.00
RevenueVehicles	BU - Bus	1405 Gillig Low		25' LOW FLOOR	1	15GGE181631090698	Volusia County	2003	677,946	\$534,807.00
RevenueVehicles	BU - Bus	1406 Gillig Low		25' LOW FLOOR	1	15GGE181831090699	Volusia County	2003	729,593	\$534,807.00
RevenueVehicles	BU - Bus	1407 Gillig Low		25' LOW FLOOR	1	15GGE181031090700	Volusia County	2003	711,580	\$534,807.00
RevenueVehicles	BU - Bus	1408 Gillig Low		25' LOW FLOOR	1	15GGE181231090701	Volusia County	2003	751,407	\$534,807.00
RevenueVehicles	BU - Bus	1601 Gillig Low		37' LOW FLOOR	1	15GGB211461076845	Volusia County	2006	597,351	\$562,848.00
RevenueVehicles	BU - Bus	1602 Gillig Low		37' LOW FLOOR	1	15GGB211661076846	Volusia County	2006	608,135	\$562,848.00
RevenueVehicles	BU - Bus	1603 Gillig Low		37' LOW FLOOR	1	15GGB211861076847	Volusia County	2006	668,056	\$562,848.00
RevenueVehicles	BU - Bus	1604 Gillig Low		37' LOW FLOOR	1	15GGB211X61076848	Volusia County	2006	576,174	\$562,848.00
RevenueVehicles	BU - Bus	1605 Gillig Low		37' LOW FLOOR	1	15GGB211161076849	Volusia County	2006	598,206	\$562,848.00
RevenueVehicles	BU - Bus	1606 Gillig Low		37' LOW FLOOR	1	15GGB211861076850	Volusia County	2006	531,038	\$562,848.00
RevenueVehicles	BU - Bus	1701 Gillig Low		35' LOW FLOOR	1	15GGB211381078654	Volusia County	2008	576,122	\$562,848.00
RevenueVehicles	BU - Bus	1702 Gillig Low		35' LOW FLOOR	1	15GGB211581078655	Volusia County	2008	456,282	\$562,848.00
RevenueVehicles	BU - Bus	1703 Gillig Low		35' LOW FLOOR	1	15GGB211781078656	Volusia County	2008	553,041	\$562,848.00
RevenueVehicles	BU - Bus	1704 Gillig Low		35' LOW FLOOR	1	15GGB211981078657	Volusia County	2008	485,770	\$562,848.00
RevenueVehicles	BU - Bus	1705 Gillig Low		35' LOW FLOOR	1	15GGB211081078658	Volusia County	2008	532,649	\$562,848.00
RevenueVehicles	BU - Bus	1706 Gillig Low		35' LOW FLOOR	1	15GGB211281078659	Volusia County	2008	544,793	\$562,848.00
RevenueVehicles	BU - Bus	1707 Gillig Low		35' LOW FLOOR	1	15GGB211981078660	Volusia County	2008	445,713	\$562,848.00
RevenueVehicles	BU - Bus	1708 Gillig Low		35' LOW FLOOR	1	15GGB211081078661	Volusia County	2008	495,923	\$562,848.00
RevenueVehicles	BU - Bus	1709 Gillig Low		35' LOW FLOOR	1	15GGB211281078662	Volusia County	2008	481,851	\$562,848.00
RevenueVehicles	BU - Bus	1801 Gillig Low		35' LOW FLOOR	1	15GGE271381091290	Volusia County	2008	497,033	\$562,848.00
RevenueVehicles	BU - Bus	1802 Gillig Low		35' LOW FLOOR	1	15GGE271581091291	Volusia County	2008	418,140	\$562,848.00
RevenueVehicles	BU - Bus	1901 Gillig Low		29' LOW FLOOR	1	15GGB3014A1178419	Volusia County	2010	411,512	\$534,807.00
RevenueVehicles	BU - Bus	1902 Gillig Low		29' LOW FLOOR	1	15GGB3010A1178420	Volusia County	2010	437,060	\$534,807.00
RevenueVehicles	BU - Bus	1903 Gillig Low		29' LOW FLOOR	1	15GGB3012A1178421	Volusia County	2010	501,718	\$534,807.00
RevenueVehicles	BU - Bus	1904 Gillig Low		29' LOW FLOOR	1	15GGB3014A1178422	Volusia County	2010	361,884	\$534,807.00
RevenueVehicles	BU - Bus	1905 Gillig Low		29' LOW FLOOR	1	15GGB3016A1178423	Volusia County	2010	372,693	\$534,807.00
RevenueVehicles	BU - Bus	1906 Gillig Low		29' LOW FLOOR	1	15GGB3018A1178424	Volusia County	2010	464,624	\$534,807.00
RevenueVehicles	BU - Bus	1907 Gillig Low		29' LOW FLOOR	1	15GGB301XA1178425	Volusia County	2010	436,794	\$534,807.00
RevenueVehicles	BU - Bus	1908 Gillig Low		29' LOW FLOOR	1	15GGB3011A1178426	Volusia County	2010	429,676	\$534,807.00
RevenueVehicles	BU - Bus	1909 Gillig Low		29' LOW FLOOR	1	15GGB3013A1178427	Volusia County	2010	510,786	\$534,807.00
RevenueVehicles	BU - Bus	2001 Gillig Low		35' LOW FLOOR	1	15GGB3010C1181577	Volusia County	2012	255,309	\$562,848.00
RevenueVehicles	BU - Bus	2002 Gillig Low		35' LOW FLOOR	1	15GGB3012C1181578	Volusia County	2012	275,244	\$562,848.00
RevenueVehicles	BU - Bus	2003 Gillig Low		35' LOW FLOOR	1	15GGB3014C1181579	Volusia County	2012	288,498	\$562,848.00
RevenueVehicles	BU - Bus	2004 Gillig Low		35' LOW FLOOR	1	15GGB3010C1181580	Volusia County	2012	216,167	\$562,848.00
RevenueVehicles	BU - Bus	2005 Gillig Low		35' LOW FLOOR	1	15GGB3012C1181581	Volusia County	2012	228,407	\$562,848.00
RevenueVehicles	BU - Bus	2006 Gillig Low		35' LOW FLOOR	1	15GGB3014C1181582	Volusia County	2012	140,833	\$562,848.00
RevenueVehicles	BU - Bus	2101 Gillig Low		35' LOW FLOOR	1	15GGB301XD1181670	Volusia County	2013	151,646	\$562,848.00
RevenueVehicles	BU - Bus	2102 Gillig Low		35' LOW FLOOR	1	15GGB3011D1181671	Volusia County	2013	155,474	\$562,848.00
RevenueVehicles	BU - Bus	2103 Gillig Low		35' LOW FLOOR	1	15GGB3013D1181672	Volusia County	2013	162,459	\$562,848.00
RevenueVehicles	BU - Bus	2104 Gillig Low		35' LOW FLOOR	1	15GGB3015D1181673	Volusia County	2013	196,311	\$562,848.00

Asset Category	Asset Class	Asset Name	Make	Model	Count	ID/Serial No.	Asset Owner	Acquisition Year	Vehicle Mileage	Replacement Cost/Value
RevenueVehicles	BU - Bus	2201	Gillig Low	35' LOW FLOOR	1	15GGB2717E1184141	Volusia County	2014	190,446	\$562,848.00
RevenueVehicles	BU - Bus	2202	Gillig Low	35' LOW FLOOR	1	15GGB2719E1184142	Volusia County	2014	200,535	\$562,848.00
RevenueVehicles	BU - Bus	2203	Gillig Low	35' LOW FLOOR	1	15GGB2710E1184143	Volusia County	2014	215,931	\$562,848.00
RevenueVehicles	BU - Bus	2204	Gillig Low	35' LOW FLOOR	1	15GGB2712E1184144	Volusia County	2014	282,347	\$562,848.00
RevenueVehicles	BU - Bus	2205	Gillig Low	35' LOW FLOOR	1	15GGB2714E1184145	Volusia County	2014	213,211	\$562,848.00
RevenueVehicles	BU - Bus	2206	Gillig Low	35' LOW FLOOR	1	15GGB2716E1184146	Volusia County	2014	280,711	\$562,848.00
RevenueVehicles	BU - Bus	2207	Gillig Low	35' LOW FLOOR	1	15GGB2718E1184147	Volusia County	2014	268,878	\$562,848.00
RevenueVehicles	BU - Bus	2208	Gillig Low	35' LOW FLOOR	1	15GGB271XE1184148	Volusia County	2014	235,459	\$562,848.00
RevenueVehicles	BU - Bus	2209	Gillig Low	35' LOW FLOOR	1	15GGB2711E1184149	Volusia County	2014	280,297	\$562,848.00
RevenueVehicles	BU - Bus	2301	Gillig Low	35' LOW FLOOR	1	15GGB2711F1185853	Volusia County	2015	223,665	\$562,848.00
RevenueVehicles	BU - Bus	2302	Gillig Low	35' LOW FLOOR	1	15GGB2713F1185854	Volusia County	2015	209,550	\$562,848.00
RevenueVehicles	BU - Bus	2303	Gillig Low	35' LOW FLOOR	1	15GGB2715F1185855	Volusia County	2015	173,101	\$562,848.00
RevenueVehicles	BU - Bus	2304	Gillig Low	35' LOW FLOOR	1	15GGB2717F1185856	Volusia County	2015	177,411	\$562,848.00
RevenueVehicles	BU - Bus	2305	Gillig Low	35' LOW FLOOR	1	15GGB2719F1185857	Volusia County	2015	216,690	\$562,848.00
RevenueVehicles	BU - Bus	2306	Gillig Low	35' LOW FLOOR	1	15GGB2710F1185858	Volusia County	2015	161,181	\$562,848.00
RevenueVehicles	BU - Bus	2307	Gillig Low	35' LOW FLOOR	1	15GGB2712F1185859	Volusia County	2015	152,557	\$562,848.00
RevenueVehicles	BU - Bus	2308	Gillig Low	35' LOW FLOOR	1	15GGB2719F1185860	Volusia County	2015	166,032	\$562,848.00
RevenueVehicles	BU - Bus	2309	Gillig Low	35' LOW FLOOR	1	15GGB2710F1185861	Volusia County	2015	190,593	\$562,848.00
RevenueVehicles	BU - Bus	2310	Gillig Low	35' LOW FLOOR	1	15GGB2712F1185862	Volusia County	2015	208,133	\$562,848.00
RevenueVehicles	BU - Bus	2311	Gillig Low	35' LOW FLOOR	1	15GGB2714F1185863	Volusia County	2015	158,068	\$562,848.00
RevenueVehicles	BU - Bus	2401	Gillig Low	35' LOW FLOOR	1	15GGB2713G1188660	Volusia County	2016	84,476	\$562,848.00
RevenueVehicles	BU - Bus	2402	Gillig Low	35' LOW FLOOR	1	15GGB22715G1188661	Volusia County	2016	81,257	\$562,848.00
RevenueVehicles	BU - Bus	2403	Gillig Low	35' LOW FLOOR	1	15GGB2717G1188662	Volusia County	2016	67,192	\$562,848.00
RevenueVehicles	BU - Bus	2404	Gillig Low	35' LOW FLOOR	1	15GGB2719G1188663	Volusia County	2016	75,435	\$562,848.00
RevenueVehicles	BU - Bus	2501	Gillig Hybrid	35' LOW FLOOR	1	15GGB2714J3190347	Volusia County	2018	5,907	\$562,848.00
RevenueVehicles	BU - Bus	2502	Gillig Low	35' LOW FLOOR	1	15GGB2716J3190348	Volusia County	2018	6,934	\$562,848.00
RevenueVehicles	BU - Bus	2503	Gillig Low	35' LOW FLOOR	1	15GGB2718J3190349	Volusia County	2018	7,421	\$562,848.00
RevenueVehicles	BU - Bus	2504	Gillig Low	35' LOW FLOOR	1	15GGB2714J3190350	Volusia County	2018	6,547	\$562,848.00
RevenueVehicles	BU - Bus	2505	Gillig Low	35' LOW FLOOR	1	15GGB2716J3190351	Volusia County	2018	7,598	\$562,848.00
RevenueVehicles	CU - Cutaway Bus	4120	Ford	25' TURTLE TOP	1	1FDPE4F51CDA82793	Volusia County	2012	206,779	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	4121	Ford	25' TURTLE TOP	1	1FDPE4F55CDA87236	Volusia County	2012	206,511	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6033	Ford	25' TURTLE TOP	1	1FDXE45F23HB05970	Volusia County	2003	325,917	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6036	Ford	25' TURTLE TOP	1	1FDXE45F83HB05973	Volusia County	2003	334,381	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6061	Ford	22' TURTLE TOP	1	1FDXE45PX6DA92499	Volusia County	2006	381,423	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6071	Chevy	22' TURTLE TOP	1	1GBJG312461159614	Volusia County	2007	347,575	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6073	Chevy	22' TURTLE TOP	1	1GBJG312161161031	Volusia County	2007	386,745	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6074	Chevy	22' TURTLE TOP	1	1GBJG312761159963	Volusia County	2007	418,235	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6075	Chevy	22' TURTLE TOP	1	1GBJG312271108355	Volusia County	2007	369,606	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6080	Chevy	22' TURTLE TOP	1	1GBJG316581129303	Volusia County	2008	337,761	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6081	Chevy	22' TURTLE TOP	1	1GBJG316881127237	Volusia County	2008	321,146	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6082	Chevy	22' TURTLE TOP	1	1GBJG316481128921	Volusia County	2008	338,759	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6083	Chevy	22' TURTLE TOP	1	1GBJG316681129844	Volusia County	2008	353,575	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6086	Chevy	22' TURTLE TOP	1	1GBJG316681127771	Volusia County	2008	301,453	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6087	Chevy	22' TURTLE TOP	1	1GBJG316581128314	Volusia County	2008	355,227	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6100	Azure Ford	22' TURTLE TOP	1	1FDXE45L39DA01249	Volusia County	2010	166,479	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6101	Azure Ford	22' TURTLE TOP	1	1FDPE45LX9DA25091	Volusia County	2010	67,023	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6102	Azure Ford	22' TURTLE TOP	1	1FDPE45L39DA25093	Volusia County	2010	59,527	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6103	Azure Ford	22' TURTLE TOP	1	1FDPE45L09DA26699	Volusia County	2010	90,243	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6104	Azure Ford	22' TURTLE TOP	1	1FDPE45L39DA26700	Volusia County	2010	94,766	\$135,849.00
RevenueVehicles	CU - Cutaway Bus	6120	Ford	25' TURTLE TOP	1	1FDPE4F53CDA82634	Volusia County	2012	234,803	\$154,883.00
RevenueVehicles	CU - Cutaway Bus	6121	Ford	25' TURTLE TOP	1	1FDPE4F55CDA82635	Volusia County	2012	201,938	\$154,883.00

Appendix B: Asset Condition Data

B1: Revenue Vehicle Assets

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	1206	1	15GCB2015Y1089915	18	748,053	\$135,849.00	12	Yes
RevenueVehicles	BU - Bus	1207	1	15GCB2017Y1089916	18	758,520	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1208	1	15GCB2019Y1089917	18	840,604	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1214	1	15GCB2015Y1110164	18	899,720	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1215	1	15GCB2017Y1110165	18	757,475	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1216	1	15GCB2019Y1110166	18	796,968	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1301	1	15GCB201631110876	15	651,700	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1302	1	15GCB201831110877	15	705,877	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1303	1	15GCB201X31110878	15	691,715	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1401	1	15GGE181931090694	15	744,224	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1402	1	15GGE181031090695	15	833,885	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1403	1	15GGE181231090696	15	742,987	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1404	1	15GGE181431090697	15	631,850	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1405	1	15GGE181631090698	15	677,946	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1406	1	15GGE181831090699	15	729,593	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1407	1	15GGE181031090700	15	711,580	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1408	1	15GGE181231090701	15	751,407	\$534,807.00	12	Yes
RevenueVehicles	BU - Bus	1601	1	15GGB211461076845	12	597,351	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1602	1	15GGB211661076846	12	608,135	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1603	1	15GGB211861076847	12	668,056	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1604	1	15GGB211X61076848	12	576,174	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1605	1	15GGB211161076849	12	598,206	\$562,848.00	12	Yes
RevenueVehicles	BU - Bus	1606	1	15GGB211861076850	12	531,038	\$562,848.00	12	Yes

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	1701	1	15GGB211381078654	10	576,122	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1702	1	15GGB211581078655	10	456,282	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1703	1	15GGB211781078656	10	553,041	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1704	1	15GGB211981078657	10	485,770	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1705	1	15GGB211081078658	10	532,649	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1706	1	15GGB211281078659	10	544,793	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1707	1	15GGB211981078660	10	445,713	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1708	1	15GGB211081078661	10	495,923	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1709	1	15GGB211281078662	10	481,851	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1801	1	15GGE271381091290	10	497,033	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1802	1	15GGE271581091291	10	418,140	\$562,848.00	12	No
RevenueVehicles	BU - Bus	1901	1	15GGB3014A1178419	8	411,512	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1902	1	15GGB3010A1178420	8	437,060	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1903	1	15GGB3012A1178421	8	501,718	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1904	1	15GGB3014A1178422	8	361,884	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1905	1	15GGB3016A1178423	8	372,693	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1906	1	15GGB3018A1178424	8	464,624	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1907	1	15GGB301XA1178425	8	436,794	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1908	1	15GGB3011A1178426	8	429,676	\$534,807.00	12	No
RevenueVehicles	BU - Bus	1909	1	15GGB3013A1178427	8	510,786	\$534,807.00	12	No
RevenueVehicles	BU - Bus	2001	1	15GGB3010C1181577	6	255,309	\$562,848.00	12	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	2002	1	15GGB3012C1181578	6	275,244	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2003	1	15GGB3014C1181579	6	288,498	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2004	1	15GGB3010C1181580	6	216,167	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2005	1	15GGB3012C1181581	6	228,407	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2006	1	15GGB3014C1181582	6	140,833	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2101	1	15GGB301XD1181670	5	151,646	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2102	1	15GGB3011D1181671	5	155,474	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2103	1	15GGB3013D1181672	5	162,459	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2104	1	15GGB3015D1181673	5	196,311	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2201	1	15GGB2717E1184141	4	190,446	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2202	1	15GGB2719E1184142	4	200,535	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2203	1	15GGB2710E1184143	4	215,931	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2204	1	15GGB2712E1184144	4	282,347	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2205	1	15GGB2714E1184145	4	213,211	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2206	1	15GGB2716E1184146	4	280,711	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2207	1	15GGB2718E1184147	4	268,878	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2208	1	15GGB271XE1184148	4	235,459	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2209	1	15GGB2711E1184149	4	280,297	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2301	1	15GGB2711F1185853	3	223,665	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2302	1	15GGB2713F1185854	3	209,550	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2303	1	15GGB2715F1185855	3	173,101	\$562,848.00	12	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	BU - Bus	2304	1	15GGB2717F1185856	3	177,411	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2305	1	15GGB2719F1185857	3	216,690	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2306	1	15GGB2710F1185858	3	161,181	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2307	1	15GGB2712F1185859	3	152,557	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2308	1	15GGB2719F1185860	3	166,032	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2309	1	15GGB2710F1185861	3	190,593	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2310	1	15GGB2712F1185862	3	208,133	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2311	1	15GGB2714F1185863	3	158,068	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2401	1	15GGB2713G1188660	2	84,476	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2402	1	15GGB22715G1188661	2	81,257	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2403	1	15GGB2717G1188662	2	67,192	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2404	1	15GGB2719G1188663	2	75,435	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2501	1	15GGB2714J3190347		5,907	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2502	1	15GGB2716J3190348		6,934	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2503	1	15GGB2718J3190349		7,421	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2504	1	15GGB2714J3190350		6,547	\$562,848.00	12	No
RevenueVehicles	BU - Bus	2505	1	15GGB2716J3190351		7,598	\$562,848.00	12	No
RevenueVehicles	CU - Cutaway Bus	4120	1	1FDXE4FS1CDA82793	6	206,779	\$154,883.00	12	No
RevenueVehicles	CU - Cutaway Bus	4121	1	1FDXE4FS5CDA87236	6	206,511	\$154,883.00	12	No
RevenueVehicles	CU - Cutaway Bus	6033	1	1FDXE45F23HB05970	15	325,917	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6036	1	1FDXE45F83HB05973	15	334,381	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6061	1	1FDXE45PX6DA92499	12	381,423	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6071	1	1GBJG312461159614	11	347,575	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6073	1	1GBJG312161161031	11	386,745	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6074	1	1GBJG312761159963	11	418,235	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6075	1	1GBJG312271108355	11	369,606	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6080	1	1GBJG316581129303	10	337,761	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6081	1	1GBJG316881127237	10	321,146	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6082	1	1GBJG316481128921	10	338,759	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6083	1	1GBJG316681129844	10	353,575	\$135,849.00	7	Yes

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	CU - Cutaway Bus	6086	1	1GBJG316681127771	10	301,453	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6087	1	1GBJG316581128314	10	355,227	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6100	1	1FDXE45L39DA01249	8	166,479	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6101	1	1FDDE45LX9DA25091	8	67,023	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6102	1	1FDDE45L39DA25093	8	59,527	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6103	1	1FDDE45L09DA26699	8	90,243	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6104	1	1FDDE45L39DA26700	8	94,766	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	6120	1	1FDDE4FS3CDA82634	6	234,803	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6121	1	1FDDE4FS5CDA82635	6	201,938	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6122	1	1FDDE4FS7CDA82636	6	240,183	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6123	1	1FDDE4FS9CDA82637	6	213,258	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6124	1	1FDDE4FS0CDA82638	6	226,158	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6125	1	1FDDE4FS2CDA82639	6	175,365	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6126	1	1FDDE4FS6CDA82790	6	201,629	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6127	1	1FDDE4FS8CDA82791	6	240,337	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6128	1	1FDDE4FSXCDA82792	6	208,745	\$154,883.00	7	No
RevenueVehicles	CU - Cutaway Bus	6140	1	1FDDE4FS6DDB27552	4	157,436	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6150	1	1FDDE4FS1FDA07693	3	125,976	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6151	1	1FDDE4FS3FDA07694	3	134,518	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6152	1	1FDDE4FS5FDA07695	3	139,238	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6153	1	1FDDE4FS7FDA07696	3	130,189	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6154	1	1FDDE4FS9FDA07697	3	119,443	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6155	1	1FDDE4FS0FDA07698	3	138,763	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6156	1	1FDDE4FS2FDA07699	3	154,597	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6157	1	1FDDE4FS5FDA07700	3	129,923	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6158	1	1FDDE4FS6FDA09813	3	133,525	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6159	1	1FDDE4FS8FDA09814	3	137,434	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6160	1	1FDDE4FS8GDC40777	2	78,255	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6161	1	1FDDE4FSXGDC40778	2	59,827	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6162	1	1FDDE4FS1GDC40779	2	84,677	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6163	1	1FDDE4FS8GDC40780	2	76,590	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6164	1	1FDDE4FSXGDC40781	2	73,974	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6165	1	1FDDE4FS1GDC40782	2	74,906	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6166	1	1FDDE4S3GDC41139	2	78,881	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6167	1	1FDDE4FSXGDC41140	2	75,606	\$98,292.00	7	No
RevenueVehicles	CU - Cutaway Bus	6170	1	1FDDE4FS7HDC51562	1	34,804	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6171	1	1FDDE4FS0HDC51564	1	31,061	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6172	1	1FDDE4FS9HDC51563	1	31,820	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6173	1	1FDDE4FS5HDC53052	1	37,828	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6174	1	1FDDE4FS2HDC51565	1	17,569	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6175	1	1FDDE4FS4HDC51566	1	30,350	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6176	1	1FDDE4F7HDC53053	1	13,847	\$135,849.00	7	No

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
RevenueVehicles	CU - Cutaway Bus	6177	1	1FDFE4FS0HDC53055	1	21,599	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6178	1	1FDFE4FS2HDC53056	1	20,130	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	6179	1	1FDFE4FS4HDC53057	1	13,894	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7150	1	1FDFE4FSXFDA09815	3	136,839	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7151	1	1FDFE4FS1FDA09816	3	151,727	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7170	1	1FDFE4FS6HDC53058	1	22,021	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7171	1	1FDFE4FS8HDC53059	1	21,978	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7172	1	1FDFE4FS4HDC53060	1	14,317	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	7173	1	1FDFE4FS6HDC53061	1	16,054	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8024	1	1FDXE45F62HB28652	16	538,485	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8105	1	1GB9G5B66A1104896	8	377,349	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8106	1	1GB9F5B60A1105493	8	382,947	\$135,849.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8107	1	1GB9G5B64A1121017	8	286,188	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8108	1	1GB9G5B63A1105990	8	361,428	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8109	1	1GB9G5B6XA1106246	8	310,861	\$154,883.00	7	Yes
RevenueVehicles	CU - Cutaway Bus	8150	1	1FDFE4FSXFDA23357	3	87,365	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8151	1	1FDFE4FS1FDA23358	3	76,272	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8152	1	1FDFE4FS3FDA23359	3	94,946	\$135,849.00	7	No
RevenueVehicles	CU - Cutaway Bus	8153	1	1FDFE4FSXFDA23360	3	83,171	\$135,849.00	7	No
RevenueVehicles	MV-1	5150	1	57WMD1A63EM10044 3	3	89,823	\$135,849.00	7	No
RevenueVehicles	MV-1	5151	1	57WMD1A69EM10046 3	3	74,134	\$135,849.00	7	No

Appendix B: Asset Condition Data

B2: Equipment Assets

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	Vehicle Mileage	Replacement Cost/Value	Useful Life Benchmark (Yrs)	Past Useful Life Benchmark
Equipment	Hardware	ANTENNA EQUIPMENT	1	167907	13		\$92,807.00	5	Yes
Equipment	Hardware	COIN COUNTER W/CONVEYOR	1	168427	12		\$17,805.00	5	Yes
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM	1	170260	11		\$255,064.00	5	Yes
Equipment	Hardware	DIGITAL COMMUNICATION SYSTEM	1	170260	11		\$310,032.00	5	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167909	13		\$81,801.00	10	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167908	13		\$61,041.00	30	No
Equipment	Hardware	DISPATCH CONSOLES	1	167909	13		\$61,041.00	4	Yes
Equipment	Hardware	DISPATCH CONSOLES	1	167908	13		\$81,801.00	4	Yes
Equipment	Hardware	Electronic Display System	1	30055805-01	23		\$170,585.00	5	Yes
Equipment	Hardware	Electronic Display System-Transfer Plaza	1	30055805-01	23		\$73,000.00	5	Yes
Equipment	Hardware	WIRELESS PROBING	1	191538	5		\$25,468.00	5	Yes

Appendix B: Asset Condition Data

B3: Facilities Assets

Asset Category	Asset Class	Asset Name	Count	ID/Serial No.	Age (Yrs)	TERM Scale Condition	Replacement Cost/Value
Facilities	Administration	A/C RECYCLER	1	192266	4	4	\$7,150.00
Facilities	Administration/Maintenance	CONCRETE SOUND WALL	1	30055881	5	4	\$93,624.00
Facilities	Administration/Maintenance	THRU WALL UNIT	1	141076	28	2	\$69,336.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices	1	30036201	37	3	\$1,015,408.00
Facilities	Administration/Maintenance	VOTRAN Garage / Offices Additions	1	30036201-01	27	3	\$46,272.00
Facilities	Maintenance	A/C RECYCLER	1	192267	5	3	\$7,150.00
Facilities	Maintenance	BUSH HOG 10' FLEX WING MOWER	1	177447	5	2	\$14,791.00
Facilities	Maintenance	COMPRESSOR	1	192278	4	4	\$19,877.00
Facilities	Maintenance	Fuel Island	1	30055901	27	2	\$375,000.00
Facilities	Maintenance	Fuel Tanks	1	30055901	28	1	\$265,284.00

Appendix C: Proposed Investment Project List

Project Year	Project Name	Asset/Asset Class	Cost	Priority
2019	Propane Bus Acquisition	RevenueVehicles	\$660,000.00	High
2019	Gas Bus Acquisition	RevenueVehicles	\$1,528,936.00	High
2019	Diesel Bus Acquisition	RevenueVehicles	\$9,128,515.00	High
2019	Westside Maintenance Facility Upgrades	Facilities	\$289,650.00	High
2019	Renovate ITF (Ocean Center location)	Facilities	\$32,666.67	Medium
2019	Renovate Transfer Plaza (600 North Atlantic Ave, Daytona Beach, 32118, FL)	Facilities	\$41,333.33	Medium
2019	Eastside Maintenance Shop	Facilities	\$595,777.00	High
2019	Regional Training Facility Renovations/Upgrades	Facilities	\$38,333.33	Medium
2019	Administration-Renovation	Facilities	\$20,000.00	Low
2020	Westside Maintenance Facility Upgrades	Facilities	\$868,950.00	High
2020	Renovate ITF (Ocean Center location)	Facilities	\$98,000.00	Medium
2020	Renovate Transfer Plaza (600 North Atlantic Ave, Daytona Beach, 32118, FL)	Facilities	\$124,000.00	Medium
2020	Eastside Maintenance Shop	Facilities	\$595,777.00	High
2020	Regional Training Facility Renovations/Upgrades	Facilities	\$115,000.00	Low
2020	Administration	Facilities	\$100,000.00	Low
2020	Propane Bus Acquisition	RevenueVehicles	\$718,508.00	High
2020	Gas Bus Acquisition	RevenueVehicles	\$998,487.00	High
2020	Diesel Bus Acquisition	RevenueVehicles	\$2,363,960.00	High
2020	Information Technology Upgrades	Equipment	\$502,809.00	High
2021	Westside Maintenance Facility Upgrades	Facilities	\$868,950.00	High
2021	Renovate ITF (Ocean Center location)	Facilities	\$98,000.00	Medium
2021	Renovate Transfer Plaza (600 North Atlantic Ave, Daytona Beach, 32118, FL)	Facilities	\$124,000.00	Medium
2021	Eastside Maintenance Shop	Facilities	\$595,777.00	High
2021	Regional Training Facility Renovations/Upgrades	Facilities	\$115,000.00	Medium
2021	Propane Bus Acquisition	RevenueVehicles	\$751,032.00	High
2021	Gas Bus Acquisition	RevenueVehicles	\$599,092.00	High
2021	Diesel Bus Acquisition	RevenueVehicles	\$2,482,160.00	High
2021	Information Technology Upgrades	Equipment	\$400,000.00	High
2022	Propane Bus Acquisition	RevenueVehicles	\$718,508.00	Medium
2022	Gas Bus Acquisition	RevenueVehicles	\$998,487.00	Medium
2022	Diesel Bus Acquisition	RevenueVehicles	\$2,363,960.00	Medium
2023	Propane Bus Acquisition	RevenueVehicles	\$728,500.00	Medium

Project Year	Project Name	Asset/Asset Class	Cost	Priority
2023	Gas Bus Acquisition	RevenueVehicles	\$660,500.00	Medium
2023	Diesel Bus Acquisition	RevenueVehicles	\$2,620,584.00	Medium

Appendix D: Fleet Replacement Module Output

Total in Current Year \$		\$0.00	\$0.00		\$0.00		\$0.00		\$0.00	
Total in Year of Expenditure \$		\$0.00	\$0.00		\$0.00		\$0.00		\$0.00	
		2019	2020		2021		2022		2023	
Fleet Type (Year/Make/Model)	Number	Cost in 2018 \$	Number	Cost in 2018 \$	Number	Cost in 2018 \$	Number	Cost in 2018 \$	Number	Cost in 2018 \$